
NQUTHU MUNICIPALITY

2022/23



SECTION 72 MID -YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

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MAYOR’S REPORT TO COUNCIL

2022/23 Mid-year Performance Assessment (Section 72(1) of the Local Government: Municipal Finance Management Act No. 56 of

2003 (1 July 2022 to 31 December 2022)

In accordance with Section 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) and regulations made under the Act, it is a privilege to present to the council of Nquthu Local Municipality the Mid-year Performance Report for the first half of the financial year (1 July 2022 to 31 December 2022).

Nquthu Municipality continues with its mandate as envisaged in Section 195 of the Constitution of the Republic of South Africa, to govern municipality's administration in line with being responsive to the needs of the local community, furthermore, the council continually strives to give members of the local community full and accurate information about the level and standard of municipal services they are entitled to receive. Given this background the council engages in public participation to ensure development orientated administration, this action seeks to ensure that priority projects which are addressing community needs are considered for implementation explicitly, with specific mentioning of road construction and maintenance, household electrification and other projects earmarked in the IDP document of the municipality.

The municipality held its' strategic planning session in November 2022. There were certain resolutions that were taken, and the municipal officials had to develop a turn-around strategy to address issues that were identified to be posing some risks to effective operations of the municipality. The areas of concern that the strategic planning resolution sought to improve inter alia touches on cost containment measures whereby the council should be capacitated on matters relating to cost containment, furthermore the committee attending to issues of cost containment should be formulated, moreover the UIFW expenditure reduction strategy should be formulated to reduce UIFW and other operational expenditure. In an effort to increase own revenue and invest in revenue generating projects, the resolution of the strategic planning outlines the revenue enhancement strategy formulation, adoption and implementation to execute the development planning and land administration projects, professionalise stormwater and road maintenance projects to attain quality roads for longer periods, finally to strengthen working relations between the municipality and Amakhosi.

The municipality's DORA allocation in respect of equitable share for the current year amounts to R169, 636 million, council approved funded budget, the larger portion of the equitable share budget is allocated to staff benefits and councillor allowances for salaries & allowances to the value of R135, 906 million, operational expenditure is budgeted on remaining equitable share allocation. Capital projects are mainly funded from MIG and INEP grant funding, operational expenses allocation. The council anticipates receiving additional funding as it has been granted in the previous financial year on MIG and INEP projects. The municipality closely monitor the spending on the funds allocated for MIG, INEP grants to attain above threshold expenditure spending, in ensuring good standing when applying for additional funding. Nquthu Municipality will be implementing its' fifth general valuation roll in the coming financial year, the overall property valuation resulted in the increase in value of rateable properties to R3,3 billion compared to the values of the previous valuation roll which amounted to R2,8 billion, furthermore the municipality anticipates to collect more revenue on property rates, by implementing tariff model that will ensure property rates charges are billed properly and are collectable through credit control policy.

Nquthu Municipality Mid-year Budget & Performance Assessment

I wish to strongly emphasise that the ward-based need analysis will be conducted continuously to ensure that the budget for special community programmes, youth programmes and LED projects are aligned to the needs of the community, and in all areas where possible the budgeted services must be delivered to the needy communities within the budget year. Service Delivery and Budget Implementation Plan (SDBIP) will be reviewed and revised to further align key performance indicators, development priorities and targets with the adjusted budget as will be determined in the 2022/2023 adjustment budget. I further highlight that the budget should at all times be fully funded.

Challenges noted in the first half of the year

During the first half of the year, the notable challenges are as highlighted below;

- Depleting reserves due to raising operational expenditure and capital projects funding. The municipality enforce measures to stabilise the municipality's reserves, to increase own generated revenues and to apply for other relevant grant funding from respective spheres of government.
- Service delivery protests due to water shortages – communities at different intervals approached the municipality, blocked the roads, organised protests to voice out concerns on service delivery issues, more specifically water shortage crisis.
- Traffic control and traffic congestion in and around Nquthu Town, especially during peak hours, festive season.
- Due to notable cleanliness challenges within town area, the municipality initiates an awareness to the community regarding waste management and town cleaning, whereby officials and councillors will go around town, pick litter, communicate and encourage town cleaning.
- The national electricity loadshedding by ESKOM, provides continuous challenges on work operations specifically the office-based operations, like vending services, cashier office operations, and general staff performance.
- Potholes and municipal roads pristine condition - due to high rains and challenges in acquiring the materials needed to repair and maintain roads, the municipal roads get washed away and remain in an unacceptable state.

Annual report outlined the following issues

- Disclaimer of audit opinion, and financial system challenges.
- AFS quality and disclosure notes
- Organisational development i.r.o. staff establishment
- Improve integrated development planning processes.
- Improve compliance, performance management and strengthen internal controls
- Cascade performance management to all employees.

Progress in resolving issues raised in the prior year annual report & audit report

- The municipality has been tirelessly engaging with financial system provider, internal audit unit, COGTA, AFS consultants and municipal staff to address issues raised by Auditor General in the previous audit cycle, the improvement has been noted in the financial system administration, the financial system team of officials is onsite to assist with system support where issues arise, as a result the municipality received an improved audit opinion from disclaimer to qualified audit opinion.
- Municipal ensured that critical posts were filled in past financial year, a smooth transition to new management of the municipality is applauded, through which a new Accounting Officer assumed duties from 01 September 2022. In respect of the current year, the municipality is on quest to fill the management positions urgently since the contracts terms stipulated validity of one year after elections, hence the simultaneous expiry of contracts for CFO, Director Technical, Director Planning positions.
- Audit action plan at a high-level has been formulated, executable actions with timelines are indicated for ease of monitoring and evaluation, the action plan address shortfalls noted by Auditor General, the municipality will implement remedial actions where applicable, and implement plan of action to ensure that repetition of similar queries do not occur.
- UIFW Reduction strategy has been adopted by council on 15 December 2022 to tackle the increase in the UIFW register and address historical UIFW expenditure.

Recommendation whether adjustment budget is necessary or not;

- The background and facts stated above supports the need for the adjustment budget. I therefore fully recommend for the adjustment budget, this move will allow the municipality to move excess funds on projects where there is available budget yet the need to expense is no longer material, and to release committed funds that will not be used on certain projects. The municipality is mindful of all operational and capital expenses incurred thus far with specific attention to projects that have exhausted funds.
- The savings from events that could not take place, should be re-directed to projects of priority as well as unforeseen projects (plant hire and re-gravelling of access roads) should be given attention and be considered for budget. Software licences, security management, insurance cover, fleet repairs, Eskom services and other projects that are crucial for daily running of the council should be attended to fully cover the expenses for the remaining period of the financial year.
- The emphasis should be made to ensure the municipality maintains a funded budget position at all times, therefore the adjustment budget must be funded.



Name: IL Shabalala Mayor:
Nquthu Municipality

PART1 IN-YEAR REPORT

- **Resolutions**

Section 72 Mid-year budget and performance assessment resolutions

Budget and assessment report is tabled before council for consideration by Council. Hereunder are the resolutions in terms of the Municipal Budget and Reporting Regulations to be considered by Council:

- THAT the Council note Mid-Term budget assessment as required in terms of S (72) MFMA.
- THAT the Council note the finding and recommendations as detailed in Mayors `report be considered when preparing adjustment budget.
- THAT the Council note that the Accounting Officer acting in accordance with S72(3) MFMA recommends that adjustment budget in terms of S (28) MFMA is necessary
- THAT the Council note that all budget-related documents must be placed on the website by the Accounting Officer not later than five days after tabling in the council or on the date on which it must be made public, whichever occurs first

- **Executive Summary Purpose**

The objective of this report is to report assessment by the accounting officer on performance of the municipality during the first half of the financial year i.e., 01 July 2022 to 31 December 2022, and to make recommendations as to whether an adjustment budget is necessary and recommend revised projections for revenue and expenditure to the extent that this may be necessary.

The purpose of this report is to comply with Sections 52(d) and 72 of the Municipal Finance Management Act (MFMA), and Sections 33 and 34 of the Municipal Budget and Reporting Regulations as promulgated in the Government Gazette No 32141 of 17 April 2009, which requires that specific financial particulars be reported on and in the formats prescribed. The report also provides a high-level overview of the organisations' financial viability and sustainability.

This report is a summary of the main budget issues arising from the monitoring process. It compares the actual results of operating income and expenditure as well as capital expenditure for the first six months against budgeted income and expenditure. The projections made by the Chief Financial Officer is simply for assessment purposes and is not suggesting any amounts to be allocated to line items in the adjustments budget. That will be an administrative exercise by senior and middle management where all departments, divisions and sections will be involved. The budget steering committee is heading this exercise, with constant engagement with all officials crucial for the finalisation of the budget.

Adjustment budget will serve as remedial or corrective step to align projections of revenue to actuals of expenditure and ensuring that revenue and expenditure remains within the municipality's budget.

- **Legal Requirement**

In terms of section 72(1) of the MFMA, the accounting officer of a municipality must by 25 January of each year—

- (a) assess the performance of the municipality during the first half of the financial year, taking into account the monthly statements referred to in section 71 for the first half of the financial year, the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan and the past year's annual report, and progress on resolving problems identified in the annual report; and
- (b) submit a report on such assessment to the mayor of the municipality, the National Treasury, and the relevant provincial treasury.

Nquthu Municipality Mid-year Budget & Performance Assessment

IN-YEAR BUDGET STATEMENT TABLES – Budget Statement Table C1

Choose name from list - Table C1 Monthly Budget Statement Summary - M06 December

Description	Budget Year 2022/23								
	2021/22 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	45 635	41 057	-	3 402	23 011	20 528	2 483	12%	41 057
Service charges	25 465	43 970	-	1 853	12 743	21 985	(9 242)	-42%	43 970
Investment revenue	7 014	2 979	-	50	1 170	1 489	(319)	-21%	2 979
Transfers and subsidies	161 585	177 042	-	56 968	125 350	88 521	36 829	42%	177 042
Other own revenue	10 254	6 145	-	466	2 722	3 073	(351)	-11%	6 145
Total Revenue (excluding capital transfers and contributions)	249 953	271 192	-	62 739	164 996	135 596	29 400	22%	271 192
Employee costs	88 888	116 779	-	-	15 733	58 390	(42 656)	-73%	116 779
Remuneration of Councillors	13 085	19 861	-	-	2 210	9 931	(7 721)	-78%	19 861
Depreciation & asset impairment	25 428	23 372	-	-	-	11 686	(11 686)	-100%	23 372
Finance charges	0	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	31 170	55 601	-	3 452	22 550	27 801	(5 251)	-19%	55 601
Transfers and subsidies	9 053	7 867	-	1 363	2 431	3 934	(1 502)	-38%	7 867
Other expenditure	108 636	87 205	-	4 506	39 271	43 602	(4 331)	-10%	87 205
Total Expenditure	276 261	310 685	-	9 321	82 195	155 343	(73 147)	-47%	310 685
Surplus/(Deficit)	(26 308)	(39 493)	-	53 418	82 800	(19 746)	102 547	-519%	(39 493)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	36 806	44 780	-	1 583	10 962	22 390	###	-51%	44 780
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	10 498	5 287	-	55 002	93 762	2 644	91 118	3447%	5 287
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	10 498	5 287	-	55 002	93 762	2 644	91 118	3447%	5 287
Capital expenditure & funds sources									
Capital expenditure	66 985	25 786	-	3 777	21 118	12 893	8 225	64%	25 786
Capital transfers recognised	25 775	29 104	-	1 880	12 170	14 552	(2 382)	-16%	29 104
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	60 177	15 217	-	4 483	19 231	7 609	11 622	153%	15 217
Total sources of capital funds	85 952	44 321	-	6 363	31 400	22 161	9 240	42%	44 321
Financial position									
Total current assets	359 043	264 188	-	-	64 303	-	-	-	264 188
Total non current assets	614 391	668 198	-	-	31 400	-	-	-	668 198
Total current liabilities	242 021	85 567	-	-	2 016	-	-	-	85 567
Total non current liabilities	2 800	784	-	-	-	-	-	-	784
Community wealth/Equity	728 633	844 611	-	-	93 687	-	-	-	844 611
Cash flows									
Net cash from (used) operating	(33 879)	121 227	-	58 656	143 104	60 614	(82 490)	-136%	121 227
Net cash from (used) investing	(121 945)	(45 470)	-	(7 318)	(35 690)	(22 735)	12 956	-57%	(45 470)
Net cash from (used) financing	-	(0)	-	-	-	(251)	(251)	100%	-
Cash/cash equivalents at the month/year end	42 396	244 250	-	-	107 413	206 121	98 708	48%	75 758
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	2 282	579	352	239	211	208	247	11 501	15 618
Creditors Age Analysis									
Total Creditors	1 906	3 800	169	39	-	11	61	1 845	7 831

Revenue by source

The YTD actual revenue is R164 996 million compared to 153 840 million on the same reporting date in the previous year, the comparison is against the YTD Budget of R135 596 million this year, when further compared to R118 489 million in the previous year, the figures reflect collection of 22% when comparing actuals vs budget. The data cleansing process was undertaken during the 2021/2022 financial year. The comparison between valuation roll with the billing module on the financial system was performed and there were none existing debtors that were identified which were removed through the passing of reversal journals amounting to R31 million. This had an impact that the outstanding debtors balance decreased significantly. The municipality will be implementing a new roll in July, currently the preparations to compile, deliver and implement GV 2023-2028 are under way and in compliance with all sections and regulations of MPRA. The municipality has appointed a service provider that will assist with revenue enhancement strategy and finding new ways of generating more income, furthermore the existing debtors' book will be reviewed in detail to analyse each debtors' status, this will determine the eligibility to the indigent status. The government debt specifically the Ingonyama Trust accounts is still posing a challenge with payments since only schools accounts are being paid by the Provincial Public Works. The department has paid for schools, to date all the invoices that were sent to Works offices for payment has been settled in full. The total of debt outstanding as per the debtors age analysis stands at R55 283 compared to R68 million in the previous year at the same reporting date, debtors ageing is enclosed on Part 2 of this report.

Operating expenditure by vote & type

Operating expenditure is 47% overspent when compared to YTD budget for the period ending December 2022, certain expenditure items, specifically the capital projects has been identified as needing extra budget as well as operational expenditure items such as fuel & oil, repairs & maintenance, bulk electricity, free basic electricity, software licencing and other operating expenses, when the budget is unlocked for adjustment purposes, these items will be attended.

Capital expenditure

The YTD expenditure on capital expenditure (actuals) amounts to R 31 400 million compared to R47 077 million in the previous year, this figure consolidates both in- house and MIG funding. MIG reporting is timeous, and the spending is in line with COGTA reporting timelines. In-house budgeted projects have been identified as needing

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extra budget, these projects will be attended through adjustment budget to avoid delays to construction of roads, halls and crèche projects.

Cash flows

Reserves/ investments as invested with various banking institutions have been committed on the budget furthermore certain projects (both capital and operational) has been identified as over-budgeted, therefore funds will be moved to other projects which require funding. Withdrawal instructions are issued to banks for call accounts from time to time as and when the need arises. The last withdrawal was requested before the release of equitable share trench in December, to date the funds withdrawn from ABSA bank amounts to R25 million. All surplus cash is invested at approved banking institutions in accordance with current cash and investment policy as well as Treasury guidelines.

Allocations received (National & Provincial grants)

DORA allocations for 2022/2023 financial year (operational & capital) have been received in tranches in relation to MIG (three deposits received amounts to R28 million), INEP first deposit has not been spent due to implementation hiccups the management is engaging continuously with the service provides and the department to resolve the matter, to allow continuation of electrification projects. Equitable share allocation of two tranches has been received to date. Grant register is enclosed to give full details of the funding received at mid-year reporting date.

Disposal Management

During the first half of the financial year (2022/23), no assets has been identified to be disposed as contemplated in S14 MFMA, at the reporting date, however asset verification is underway to enable accurate calculation of depreciation as well as identifying assets that are no longer in a good working condition.

Deviations

A list of all deviations from SCM processes is affixed hereto as approved by Municipal Manager.

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Budget Statement Table C2

Table C2 provides the statement of financial performance by standard classification.

Nquthu Municipality Mid-year Budget & Performance Assessment

Choose name from list - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December										
Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		250 881	254 973	–	61 871	159 304	127 486	31 817	25%	254 973
Executive and council		36 806	35 231	–	1 583	10 962	17 616	(6 654)	-38%	35 231
Finance and administration		214 075	219 742	–	60 287	148 342	109 871	38 471	35%	219 742
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		5 810	5 631	–	510	2 879	2 815	64	2%	5 631
Community and social services		4 117	4 035	–	396	2 020	2 017	3	0%	4 035
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		1 693	1 596	–	114	859	798	61	8%	1 596
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		715	244	–	40	284	122	162	133%	244
Planning and development		715	244	–	40	284	122	162	133%	244
Road transport		–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		29 354	55 125	–	1 902	13 491	27 563	(14 072)	-51%	55 125
Energy sources		27 183	51 800	–	1 724	12 432	25 900	(13 468)	-52%	51 800
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		2 170	3 325	–	178	1 059	1 662	(604)	-36%	3 325
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	286 759	315 972	–	64 322	175 957	157 986	17 971	11%	315 972

Nquthu Municipality Mid-year Budget & Performance Assessment

Expenditure - Functional										
Governance and administration		140 976	180 231	-	4 200	40 502	90 115	(49 613)	-55%	180 231
Executive and council		29 899	48 100	-	989	9 920	24 050	(14 131)	-59%	48 100
Finance and administration		107 526	128 735	-	3 162	29 637	64 367	(34 729)	-54%	128 735
Internal audit		3 551	3 396	-	49	945	1 698	(753)	-44%	3 396
Community and public safety		30 381	39 843	-	1 530	11 533	19 922	(8 389)	-42%	39 843
Community and social services		15 944	20 796	-	1 487	8 458	10 398	(1 940)	-19%	20 796
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		14 437	19 048	-	43	3 075	9 524	(6 449)	-68%	19 048
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		50 648	31 772	-	1 221	12 058	15 886	(3 828)	-24%	31 772
Planning and development		11 129	22 188	-	1 036	5 436	11 094	(5 658)	-51%	22 188
Road transport		39 519	9 584	-	185	6 622	4 792	1 830	38%	9 584
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		54 255	58 839	-	2 370	18 102	29 420	(11 317)	-38%	58 839
Energy sources		40 686	44 239	-	2 318	16 260	22 119	(5 859)	-26%	44 239
Water management		-	-	-	-	-	-	-	-	-
Waste water management		1 172	2 007	-	2	286	1 004	(717)	-71%	2 007
Waste management		12 398	12 593	-	51	1 555	6 297	(4 741)	-75%	12 593
Other		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	276 261	310 685	-	9 321	82 195	155 343	(73 147)	-47%	310 685

Budget Statement Table C3 Table C3

Choose name from list - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06										
Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		36 806	35 231	-	1 583	10 962	17 616	(6 654)	-37.8%	35 231
Vote 2 - Planning and Economic Development		715	244	-	40	284	122	162	132.6%	244
Vote 3 - Budget and Treasury		214 186	219 679	-	60 214	148 229	109 840	38 390	35.0%	219 679
Vote 4 - Corporate and Community Service		5 637	5 680	-	581	2 966	2 840	126	4.4%	5 680
Vote 5 - Technical Services		29 415	55 138	-	1 904	13 517	27 569	(14 052)	-51.0%	55 138
Vote 6 - Council And General		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	286 759	315 972	-	64 322	175 957	157 986	17 971	11.4%	315 972
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager		19 498	29 761	-	1 038	9 983	14 881	(4 898)	-32.9%	29 761
Vote 2 - Planning and Economic Development		11 142	22 182	-	1 036	5 436	11 091	(5 655)	-51.0%	22 182
Vote 3 - Budget and Treasury		59 488	72 498	-	2 225	12 701	36 248	(23 547)	-65.0%	72 498
Vote 4 - Corporate and Community Service		77 669	83 612	-	2 228	23 387	41 807	(18 420)	-44.1%	83 612
Vote 5 - Technical Services		94 833	69 951	-	2 484	24 871	34 976	(10 104)	-28.9%	69 951
Vote 6 - Council And General		14 045	20 050	-	-	2 295	10 025	(7 730)	-77.1%	20 050
Total Expenditure by Vote	2	276 676	298 055	-	9 013	78 673	149 027	(70 354)	-47.2%	298 055
Surplus/ (Deficit) for the year	2	10 083	17 917	-	55 310	97 284	8 959	88 325	985.9%	17 917

Monthly Budget Statement_ Financial Performance

Table C4 Municipality Financial Performance

Provides information on the planned revenue and operational expenditures against the actual results for the period ending 30 December 2022

This report analyses each major component under following headings;

- Revenue by Source
- Operational Expenditure by Type

Choose name from list - Table C4 Monthly Budget		Statement - Financial Performance (revenue and expenditure) - M06 December								
Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		45 635	41 057	–	3 402	23 011	20 528	2 483	12%	41 057
Service charges - electricity revenue		23 761	40 681	–	1 711	11 885	20 340	(8 455)	-42%	40 681
Service charges - water revenue		–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–
Service charges - refuse revenue		1 704	3 289	–	142	858	1 644	(787)	-48%	3 289
Rental of facilities and equipment		769	592	–	49	497	296	201	68%	592
Interest earned - external investments		7 014	2 979	–	50	1 170	1 489	(319)	-21%	2 979
Interest earned - outstanding debtors		4 918	49	–	191	1 135	24	1 110	4553%	49
Dividends received		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		712	4 200	–	47	427	2 100	(1 673)	-80%	4 200
Licences and permits		1 023	884	–	68	448	442	6	1%	884
Agency services		–	–	–	–	–	–	–	–	–
Transfers and subsidies		161 585	177 042	–	56 968	125 350	88 521	36 829	42%	177 042
Other revenue		1 377	420	–	112	216	210	5	3%	420
Gains		1 454	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		249 953	271 192	–	62 739	164 996	135 596	29 400	22%	271 192

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Expenditure By Type										
Employee related costs	88 888	116 779	-	-	15 733	58 390	(42 656)	-73%	116 779	
Remuneration of councillors	13 085	19 861	-	-	2 210	9 931	(7 721)	-78%	19 861	
Debt impairment	1 396	6 800	-	1	489	3 399	(2 910)	-86%	6 800	
Depreciation & asset impairment	25 428	23 372	-	-	-	11 686	(11 686)	-100%	23 372	
Finance charges	0	-	-	-	-	-	-		-	
Bulk purchases - electricity	30 663	32 528	-	2 262	14 436	16 264	(1 828)	-11%	32 528	
Inventory consumed	507	23 073	-	1 190	8 114	11 537	(3 423)	-30%	23 073	
Contracted services	67 371	36 622	-	2 577	18 375	18 311	64	0%	36 622	
Transfers and subsidies	9 053	7 867	-	1 363	2 431	3 934	(1 502)	-38%	7 867	
Other expenditure	38 384	43 782	-	1 928	20 407	21 892	(1 485)	-7%	43 782	
Losses	1 485	-	-	-	-	-	-		-	
Total Expenditure	276 261	310 685	-	9 321	82 195	155 343	(73 147)	-47%	310 685	
Surplus/(Deficit)	(26 308)	(39 493)	-	53 418	82 800	(19 746)	102 547	(0)	(39 493)	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	36 806	44 780	-	1 583	10 962	22 390	(11 428)	(0)	44 780	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-		-	
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-		-	
Surplus/(Deficit) after capital transfers & contributions	10 498	5 287	-	55 002	93 762	2 644			5 287	
Taxation	-	-	-	-	-	-	-		-	
Surplus/(Deficit) after taxation	10 498	5 287	-	55 002	93 762	2 644			5 287	
Attributable to minorities	-	-	-	-	-	-	-		-	
Surplus/(Deficit) attributable to municipality	10 498	5 287	-	55 002	93 762	2 644			5 287	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-	
Surplus/ (Deficit) for the year	10 498	5 287	-	55 002	93 762	2 644			5 287	

Revenue by Source

Property rates

Property rates YTD Actual stands at R23 011 million compared to R 21 401 million on the same reporting date in the previous year, slight increase in property rates revenue is noted. YTD budget amounts to R20 528 million in the current year when compared to R21 531 million previous year budget resulting in 12% variance. The debt collection, credit control and other measures are implemented to curb low collection rates. Property rates are the core service of the municipality, thus the continual efforts to ensure accurate billing and dissemination of consumer statements in a bid to enhance revenue collected by the municipality.

Service charges-electricity

The actual revenue from Service Charges Electricity as 31 December 2022 is R11 885 million which is relatively similar to the previous year figure of R11 981 million or 42 percent above the budgeted income of R 20 340 million compared to R12 075 million last year, the budget variance will be adjusted during the adjustment budget period. Basis of budget should consider only the level of consumption by customers that are already connected to the grid, this excludes the expected developments. Faulty meters will be monitored closely as it has been noted that some meters are not replaced on time, as a result billing is compromised. Proper analysis of meter readings will be done and further alignment of consumption to budget will be executed during budget adjustment.

Interest earned-external investments

YTD Actual of R1 170 million compared to R930 thousand in the previous year shows a slight improvement in cash investment YTD budget stands at R1 489 millionR1 770 million. When compared to previous year figures YTD actual was R2, 563 million vs the YTD budget of R1, 945 million for the same period, there is noticeable decline in the interest earned, review is ongoing to acquire all bank statements from banks and verify the interest figures on the investment register compared to the system. The interest revenue will be aligned accurately with budget during budget adjustment.

Transfers and subsidies

Transfers and subsidies as allocated in the DoRA has been received in December, all conditions required for release of the equitable share has been met. The municipality will receive the last tranche payment of the equitable share in March. Other grants i.e. MIG, INEP, MFMG, EPWP, BORNEM, etc are detailed in the grant register affixed hereto, on Part2.

Expenditure by type

Employment related costs

The YTD Actual for employee related costs reflects budget underspending, however the municipality is aware of journal file issue with payroll ledger update, the challenge is being attended to with the service providers, the timeline set to resolve the said problem will be the last day of the third quarter. The manual update on monthly payroll is attached on Part 2 hereto, which reflects accurately the YTD figures.

Remuneration of Councillor's

The remuneration of councillor's budget is affected negatively similarly to employee related costs, the challenge is on updating the financial system with accurate journal file, the problem is being resolved. The manual schedule on councillor remuneration is attached on Part 2 of the report with accurate figures. YTD for councillor remuneration has increased from previous years due to the increase in the number of wards from 17 to 19 that the municipality has.

Debt impairment

The YTD budget is unspent at 86% due to impairment provisions calculations that are finalised towards the end of the financial year, currently the municipality is tightening the vetting systems for the indigent households, and continuously implement credit control measures, thereby updating each customer profile with collection history, such history is considered for finalising the debt impairment provisions.

Depreciation & asset impairment

Depreciation and Asset impairment YTD Actual is under performed 100%. Asset verification process for mid-year is underway, the verifications teams started on 12 January 2023 to visit various sites and perform asset count and verification. There are WIP assets that has been completed and transferred to asset class which will be considered as well.

Bulk purchases

YTD Actual is R14 436 million compared to R17 091 million on the same reporting date last year vs YTD budget of R16 264 million, comparisons to last 2 year figures in the same period depicts that YTD actuals increased from R8, 713 million (2020), 17 to R14 436 to date, the electricity bill is increasing and the municipality will ensure that sufficient budget is provided to avoid fruitless expenditure from overdue account. The shortfall in budget will be corrected during the adjustment budget process.

Monthly Budget Statement_ Capital Expenditure Table C5 Capital Expenditure:

Choose name from list - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December										
Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 2 - Planning and Economic Development		4 029	3 043	-	-	421	1 522	(1 100)	-72%	3 043
Vote 3 - Budget and Treasury		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate and Community Service		776	-	-	-	448	-	448	#DIV/0!	-
Vote 5 - Technical Services		50 393	15 713	-	497	6 960	7 857	(896)	-11%	15 713
Vote 6 - Council And General		1 409	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	56 607	18 757	-	497	7 829	9 378	(1 549)	-17%	18 757
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 2 - Planning and Economic Development		-	-	-	-	-	-	-	-	-
Vote 3 - Budget and Treasury		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate and Community Service		436	-	-	-	-	-	-	-	-
Vote 5 - Technical Services		9 942	7 030	-	3 280	13 288	3 515	9 773	278%	7 030
Vote 6 - Council And General		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	10 378	7 030	-	3 280	13 288	3 515	9 773	278%	7 030
Total Capital Expenditure		66 985	25 786	-	3 777	21 118	12 893	8 225	64%	25 786
Capital Expenditure - Functional Classification										
Governance and administration		2 379	-	-	-	448	-	448	#DIV/0!	-
Executive and council		1 409	-	-	-	-	-	-	-	-
Finance and administration		970	-	-	-	448	-	448	#DIV/0!	-
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		19 282	8 335	-	1 203	9 143	4 167	4 975	119%	8 335
Community and social services		19 040	8 335	-	1 203	9 143	4 167	4 975	119%	8 335
Sport and recreation		-	-	-	-	-	-	-	-	-

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Public safety		242	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		56 848	35 986	-	5 160	21 051	17 993	3 058	17%	35 986
Planning and development		11 493	3 043	-	-	421	1 522	(1 100)	-72%	3 043
Road transport		45 355	32 943	-	5 160	20 630	16 472	4 159	25%	32 943
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		7 443	-	-	-	759	-	759	#DIV/0!	-
Energy sources		7 443	-	-	-	759	-	759	#DIV/0!	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	85 952	44 321	-	6 363	31 400	22 161	9 240	42%	44 321
Funded by:										
National Government		25 775	29 104	-	1 880	12 170	14 552	(2 382)	-16%	29 104
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		25 775	29 104	-	1 880	12 170	14 552	(2 382)	-16%	29 104
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		60 177	15 217	-	4 483	19 231	7 609	11 622	153%	15 217
Total Capital Funding		85 952	44 321	-	6 363	31 400	22 161	9 240	42%	44 321

The table reflects that the Technical department is the custodian of most capital projects, furthermore the budget is allocated to road construction projects, funding for capital projects is received from national government as well as internally through fund investment and interest generation. Projects progress is monitored, where under-performance is noted the service providers are engaged continuously to get to the core course of missing targets as set.

FINANCIAL POSITION Table 6 Table C6 displays the financial position of the municipality as at 31 December 2022

Choose name from list - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2021/22	Budget Year 2022/23			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		67 804	(43 229)	–	66 853	(43 229)
Call investment deposits		62 699	169 455	–	(14 472)	169 455
Consumer debtors		37 980	90 808	–	304	90 808
Other debtors		188 532	45 677	–	12 013	45 677
Current portion of long-term receivables		–	–	–	–	–
Inventory		2 028	1 476	–	(395)	1 476
Total current assets		359 043	264 188	–	64 303	264 188
Non current assets						
Long-term receivables		–	–	–	–	–
Investments		–	–	–	–	–
Investment property		19 371	99 874	–	–	99 874
Investments in Associate		–	–	–	–	–
Property, plant and equipment		594 917	568 209	–	31 400	568 209
Biological		–	–	–	–	–
Intangible		24	37	–	–	37
Other non-current assets		79	79	–	–	79
Total non current assets		614 391	668 198	–	31 400	668 198
TOTAL ASSETS		973 434	932 386	–	95 704	932 386
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		20	223	–	–	223
Consumer deposits		2 065	502	–	10	502
Trade and other payables		229 037	42 858	–	2 006	42 858
Provisions		10 899	41 985	–	–	41 985
Total current liabilities		242 021	85 567	–	2 016	85 567
Non current liabilities						
Borrowing		–	–	–	–	–
Provisions		2 800	784	–	–	784
Total non current liabilities		2 800	784	–	–	784

PERFORMANCE INDICATOR Table C7 C7 below display the Cash Flow Statement for the month ending 31 December 2022

Choose name from list - Table C7 Monthly Budget Statement - Cash Flow - M06 December										
Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		33 540	45 615	-	1 732	23 387	22 807	580	3%	45 615
Service charges		30 012	31 886	-	3 701	13 912	15 943	(2 031)	-13%	31 886
Other revenue		4 770	1 827	-	291	1 880	913	966	106%	1 827
Transfers and Subsidies - Operational		159 126	177 024	-	57 241	126 715	88 512	38 203	43%	177 024
Transfers and Subsidies - Capital		61 606	33 469	-	-	30 549	16 735	13 814	83%	33 469
Interest		4 977	2 760	-	196	1 176	1 380	(204)	-15%	2 760
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(327 756)	(171 354)	-	(4 505)	(54 515)	(85 677)	(31 162)	36%	(171 354)
Finance charges		(0)	-	-	-	-	-	-		-
Transfers and Grants		(154)	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(33 879)	121 227	-	58 656	143 104	60 614	(82 490)	-136%	121 227
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(121 945)	(45 470)	-	(7 318)	(35 690)	(22 735)	12 956	-57%	(45 470)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(121 945)	(45 470)	-	(7 318)	(35 690)	(22 735)	12 956	-57%	(45 470)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	(0)	-	-	-	(251)	251	-100%	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(0)	-	-	-	(251)	(251)	100%	-

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CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	(0)	-	-	-	(251)	251	-100%	-
Payments									
Repayment of borrowing	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	-	(0)	-	-	-	(251)	(251)	100%	-
NET INCREASE/ (DECREASE) IN CASH HELD	(155 824)	75 757	-	51 339	107 413	37 628			75 758
Cash/cash equivalents at beginning:	198 220	168 493	-		-	168 493			-
Cash/cash equivalents at month/year end:	42 396	244 250	-		107 413	206 121			75 758

Cash flow activities as at 31December 2022 depicts cash flow from operating activities with a positive balance which is a favourable position, the municipality further reflects low cash outflow on financing activities, however the investing activities shows a notable 57% payment rate of capital asset which is above 50% at mid-year. No receipts have been received on proceeds from disposal of PPE or increase in receivables or increase in investments.

PART 2 – SUPPORTING DOCUMENTATION

2.1 DEBTOR'S ANALYSIS

The debtors age analysis table below reflects classes of outstanding debtors in summary, ageing is arranged as per service type, no bad debts has been considered for write off at the reporting date. Traffic fines has a notable increase over the years with minor collections of revenue. Electricity debt will be attended closely to ensure the cut-offs are performed and re-connections are reconciled appropriately. Property rates relating to government soars due to ITB land property rates, however payments from Provincial Public Works have been received. Domestic households levies shows low collection levels, as a result there are payment arrangements entered into, which at times are not finalised as agreed. Business debts will be monitored closely, and new targets will be aligned with the collection policy to ensure that business class pays on time. The municipality has formulated its Revenue Enhancement strategy to address revenue growth challenges, credit control and debt management policy is implemented continually to monitor existing debts and to curb the growing debtor's book.

DEBTORS TABLE 2.1.1

December 2022 AGE ANALYSIS								
Totals per Service Type	Total Balance	Current Amount	30 Days Amount	60 Days Amount	90 Days Amount	120 Days Amount	150 Days Amount	180+ Days Amount
Advance Payment	(R13 106 201.01)	(R13 106 201.01)	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Clearance Fee	R 126.79	R 0.73	R 0.73	R 0.73	R 0.73	R 0.73	R 0.73	R 122.41
Desposit: Electricity	R 5 393.00	R 0.00	R 5 393.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Desposit: Waste Disposal	R 2 000.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 2 000.00
Electricity Basic	R 357 652.63	R 89 179.70	R 29 406.61	R 20 228.37	R 11 835.49	R 10 608.63	R 13 395.70	R 182 998.13
Electricity Metered	R3 069 590.51	R1 317 647.49	R 436 486.62	R 320 050.17	R 156 906.83	R 32 321.44	R 24 130.53	R 782 047.43
IEC Office rental	R 129.65	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 129.65
Market stalls	R1 029 530.03	R 19 898.68	R 19 124.10	R 21 770.27	R 17 701.13	R 17 213.27	R 17 058.52	R 916 764.06
OFFICE RENTAL	R 97 163.43	R 5 021.57	R 4 991.95	R 4 962.32	R 4 932.70	R 4 903.08	R 4 873.45	R 67 478.36
Plaza Market Stalls	R 204 017.12	R 9 350.22	R 8 372.38	R 7 581.24	R 8 074.10	R 6 645.56	R 6 184.20	R 157 809.42
Property Rates	R52 418 835.78	R2 468 234.46	R1 997 989.12	R2 170 194.43	R1 871 313.47	R1 864 383.41	R1 818 548.01	R40 228 172.88
Rent (M001)	R 211 794.62	R 8 761.29	R 8 711.28	R 8 661.30	R 8 611.29	R 8 561.28	R 8 511.30	R 159 976.88
Repay: Waste Disposal	R 26 864.72	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 26 864.72
Signs (M001)	R 3 536.71	R 337.82	R 23.47	R 16.71	R 16.71	R 16.71	R 16.71	R 3 108.58
Stall rental	R 26 249.55	R 2 479.94	R 131.22	R 131.22	R 131.22	R 131.22	R 131.22	R 23 113.51
Sundries (VAT)	R 29 706.40	R 8 659.76	R 8 659.76	R 6 272.68	R 6 114.20	R 0.00	R 0.00	R 0.00
Traffic Fines	R2 163 330.00	R 46 100.00	R 84 500.00	R 102 800.00	R 50 600.00	R 77 070.00	R 61 500.00	R1 740 760.00
Traffic Fines (M001)	R2 377 321.78	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R2 377 321.78
Waste Disposal	R6 366 370.72	R 170 323.69	R 116 533.60	R 106 316.06	R 98 443.49	R 92 500.80	R 88 321.53	R5 693 931.55
Total	R55 283 412.43	(R8 960 205.66)	R2 720 323.84	R2 768 985.50	R2 234 681.36	R2 114 356.13	R2 042 671.90	R52 362 599.36

Compared to the reporting date in the previous year whereby the debtor’s book had debt of R68 million, current year balance proves that efforts and attempts are implemented tirelessly, hence the balance of R55,283 million as at 31 December 2022.

**Debt collection rates Collection
Table 2.1.2.**

Cash Collected for each Revenue Source via Billing (December 2022)				
	Cash collection	Ageing -December 2022	Collection rate per BT	Billed revenue- December 2022
Rates	R -622 110.95	R 52 418 835.78	-1%	R 3 845 922.42
Electricity	R -1 922 760.33	R 3 432 636.14	-56%	R 1 454 020.65
Refuse	R -84 663.99	R 6 395 235.44	-1%	R 172 182.82
Stalls Rental & Traffic fines	R -43 460.94	R 5 800 448.48	-1%	R 54 024.49
Other Rentals	R -	R 342 457.60	0%	R -
Advance payments	R -130 109.37	R -13 106 201.01	0%	R -
S - Unallocated Receipt Journ	R -			
TOTAL CASH RECEIVED (BILLING)	R -2 803 105.58	R 55 283 412.43		R 5 526 150.38
Total Ageing	R 55 283 412.43		November 2022 billing	R 6 484 789.69
Total debtors' payments	R -2 803 105.58		December 2022 payments	R -2 803 105.58
	-5%			-43%

Cash collected on 31 December 2022 amounts to R2.8 million compared to R16 million collection in previous year, for the same period resulting in collection rate of 5%, as the overall age amounts to R55 million. Comparison of previous month billing November R6 484 789 million to December payments R2 803 105.58 million results to 43% collection rate. The continuous attempt to curb debt and control credit will be implemented, various calls and messaging systems will be used to collect debts outstanding especially business and household debts.

Debtor's ratios Ratios table 2.1.3

December 2022 RATIOS		
(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100	1 182	Collection Rate
((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365	2658.01	Net Debtors Days
(Period under review's Total Revenue - previous period's Total Revenue)/ previous period's Total Revenue) x 100	-14.78	Revenue Growth (%)

Collection rates stands at 1 182 compared to 1 749 in the previous year for the same period, net debtors' days amounts to 2 658.01 compared to 4 042 in the previous year for the same period, there is a notable revenue growth decrease of 14.78%

2.2 CREDITOR'S ANALYSIS

The municipality continues to pay creditors invoices in line with MFMA prescripts as stated that it should be within 30 days, end user departments are encouraged to attend to invoices timely to avoid delays, and to ensure accurate invoices are submitted to ensure the 30 days threshold is met. Purchase orders, payments, and all expenditure transacting are captured in the financial system.

Creditors payment summary: Table 2.2.1

CREDITORS REPORT FOR DECEMBER 2022			
Summary of the top 10 creditors payments for the month			
	SUPPLIER	DESCRIPTION	AMOUNT
1	ESKOM	BULK, SERVICE CHARGES, NETWORK AND ENERGY CHARGES	R 2 830 944.29
2	KWANONGOMA TRADING	SPAR SHOPPING VOUCHER	R 1 397 796.00
3	AUDITOR GENERAL SA	AUDIT FEES	R 1 114 237.68
4	NTSHIDI ASSOCIATES	INTERNAL AUDIT FEES	R 961 353.00
5	INZALO EMS	LEDGER EMS SUPPORT OCT 22	R 818 993.26
6	SIZOWAKHA SECURITY AND CLEANING	PROVISION OF SECURITY GUARD FOR ALL MUNICIPAL PROPERTIES DAY AND NIGHT	R 524 365.39
7	SIYEJABULA SECURITY SOLUTION	VIP CLOSE PROTECTION FOR HIS WORSHIP THE MAYOR AND SPEAKER	R 456 754.93
8	NQUTHU PIONEER TRANSPORT PRIMARY	35 X15 SEATER MINIBUSES HIRING TO TRANSPORT PLAYERS FROM W	R 448 500.00
9	NKOSINGIPHILE INKAZIMULO TRADING	PREPARATION OF RESTATED 2020,2021 AND 2022 AFS	R 404 071.49
10	FEZILE SECURITY SERVICES	GUARDING SERVICES FOR MUNICIPAL PROPERTIES DAY AND NIGHT SH	R 331 177.00
			R 9 288 193.04

Cash book reconciliation to ensure alignment of payments in the financial system with the bank account transactions is performed on a monthly basis.

Creditors' ageing reflects outstanding creditors between zero and thirty days, the table below provides details of the outstanding creditors on the reporting date.

Creditors ageing: Table 2.2.2

(DECEMBER 22) OUTSTANDING CREDITORS 0-30days			
TABLE E	SERVICE		AMOUNT
TRIPLE M INVESTMENT (PTY) LTD	PLATTERS FOR SALGA GAMES	R	12 964.00
SEMAROBS	SOUND SYSTEM AND CODELESS MICROPHONES	R	3 800.00
UJIBHA PROJECTS (PTY) LTD	300 VALPRE STILL WATER, 150 JUICE AND 150 DRINKS	R	10 425.00
ADVENTURE TRAVEL	ACCOMMODATION FOR 3 DELEGATE ATTENDING CHAMPAGNE SPO	R	10 398.00
TRADEWIND MAINTAINENCE AND SUPPLY	FIRE & RESCURE HELMETS, RESCUE GLOVES, FIRE FIGHTING GLOVE	R	197 475.70
GERMGUARD SERVICES (PTY) LTD	FUMIGATION SERVICES IN ALL MUNICIPAL FACILITIES	R	38 300.00
LILUNGILE TRADING ENTERPRISE (PTY) LTD	CATERING	R	10 000.00
NOYANDA EVENTS	DECORATION	R	5 100.00
INQABA COMMUNICATIONS AND OTHER PROJECT	HIRE TWO STAGE	R	7 000.00
BPZ CONTRACTING AND TRADING	FOOD PACKS	R	8 125.00
SAMSTAR	GRILLED QUARTER, ROLLS AND SOFT DRINK	R	8 125.00
FITI TRADING ENTERPRISE CC	CATERING	R	7 500.00
MAKHEHLA BUSINESS ENTERPRISE	PLATTERS FOR SALGA GAMES	R	10 900.00
EJX PHAPHAMA TRADING	FOOD PACKS	R	10 000.00
TOP VALUE STATIONERY	A4 160GSM HARD COVER PAPER WHITE	R	7 000.00
STRAUSSDALY	LEGAL FEES	R	30 000.00
MELOSIZWE (PTY) LTD	SOUND SYSTEM AND CODELESS MICROPHONES	R	4 950.00
ESABABILI (PTY) LTD	CATERING	R	10 500.00
PANOMPA CONSTRUCTION	CERTIFICATE FRAMES FOR WORLD AIDS DAY	R	8 750.00
SNIKE CONSTRUCTION	DECORATION	R	5 000.00
TOP VALUE STATIONERY	AQUILA STILL WATER	R	3 250.00
MAFLOWER CATERING	BREAKFAST	R	7 350.00
NOYANDA EVENTS	DECORATION	R	5 000.00
TOTAL OUTSTANDING AMOUNT		R	421 912.70

2.3 INVESTMENT PORTFOLIO, BANK BALANCE ANALYSIS

The investment register on 31 December 2022 reflects healthy financial standing of the municipality, however it should be noted that a portion of financial reserves are committed in the current financial year budget therefore reserves are withdrawn as and when the need arises. During the first half of the financial year in November specifically, a withdrawal instruction was issued amounting to R15 million. Addition to investments has been effected in the first half of the year and a portion of equitable share received in December will be invested in due course to attract interest. Working relationships has been improved between banking institutions and the municipality, hence it is convenient to invest and withdraw funds as and when required.

Investment Table 2.3.1

SUMMARY OF INVESTMENT REGISTER						
2022/2023						
INSTITUTION	BALANCE	INVESTED IN CURRENT YEAR	INTEREST RECEIVED	WITHDRAWAL	BANK CHARGES	BALANCE
NEDBANK (3)	R0.00	R0.00	R1 097.99	R0.00		R1 097.99
STANDARD BANK 014	R6 506.38	R0.00	R157.48	R0.00		R6 663.86
ABSA (4328)	R21 524.55	R0.00	R532.07	R0.00	R200.00	R21 856.62
ABSA (7106)	R32 341.51	R0.00	R915.44	R0.00		R33 256.95
ABSA CALL (5892)	R55 895.32	R0.00	R1 264.47	R0.00		R57 159.79
ABSA (5014)	R266 646.01	R0.00	R6 463.20	R0.00	R0.00	R273 109.21
ABSA (1394) HOUSING A/C	R1 668 157.79	R0.00	R38 905.71	R0.00		R1 707 063.50
ABSA (2142)	R5 239 492.34	R0.00	R150 633.79	R0.00		R5 422 466.89
FNB (0889)	R7 252 443.68	R0.00	R350 687.43	R0.00		R7 603 131.11
FNB (2554)	R8 576 491.74	R0.00	R414 710.96	R0.00		R8 991 202.70
FNB CALL (1408)	R8 769 124.35	R0.00	R242 555.20	R0.00	R914.20	R9 010 765.35
ABSA (0633)		R10 000 000.00	R202 684.93	R0.00	R0.00	R10 202 684.93
FNB (2166)	R14 160 518.48	R0.00	R462 101.04	R0.00		R14 622 619.52
ABSA (0646)	R17 186 887.77	R0.00	R505 284.60	R0.00		R17 692 172.37
ABSA (2765)	R44 458 324.30	R0.00	R1 076 541.44	R25 000 000.00		R20 534 865.74
STANDARD BANK 063	R21 816 887.55	R0.00	R626 218.14	R0.00		R22 443 105.69
TOTAL	R129 483 210.84	R10 000 000.00	R4 078 966.35	R25 000 000.00	R1 114.20	R118 593 603.75

Bank Balance Table 2.3.2

Details	Amount
BANK RECONCILIATION (PRIMARY ACCOUNT)	4053562762
Cash book balance as at 31 December 2022	R49 645 642.66
Outstanding deposits	R0.00
Unknown deposits	R0.00
Bank charges	R0.00
Outstanding cheques	R0.00
Transfers	R0.00
Sundries	R0.00
Outstanding receipts	R0.00
Bank statement balance as at 31 December 2022	R49 645 642.66

Bank balance reflects the amount of R49 million at the end of December 2022, the municipality received allocation of equitable share in December to the value of R56 545 million, hence such balance. There will be a portion of the allocation that will be invested with the banking institution to gain interest on a short-term basis.

2.4 ALLOCATION AND GRANT RECEIPTS AND EXPENDITURE
Grants register as at 31 December 2022

Grant register Table 2.4.1

Summary of Grants receipts and expenditure - 31 December 2022							
Grant Type	General Ledger Vote no.	Audited Balance as at	Dora Allocation for year	Received 2022/23	Spent & transferred to income	Balance as at 2022/23	Available funds/not committed 22/23
		1-Jul-2022			2022/23		
Eletrification		-	(9 549 000.00)	(9 549 000.00)	872 356.44	(8 676 643.56)	(8 676 643.56)
MIG		-	(35 231 000.00)	(21 000 000.00)	13 235 849.45	(7 764 150.55)	(7 764 150.55)
FMG		-	(1 850 000.00)	(1 850 000.00)	251 929.88	(1 598 070.12)	(1 598 070.12)
Bornem Grant		-		(1 079 045.99)	-	(1 079 045.99)	(1 079 045.99)
Library Volunteer		(247 941.24)		-	48 000.00	(199 941.24)	(199 941.24)
EPWP		-	(1 546 000.00)	(1 083 000.00)	924 144.00	(158 856.00)	(158 856.00)
Sportfield Maintance		(128 895.59)		-	-	(128 895.59)	(128 895.59)
Cybercadet		-		-	458 264.89	458 264.89	458 264.89
Library support		-	(4 010 000.00)	-	1 874 840.55	1 874 840.55	1 874 840.55
Capacity Building		-		-	-	-	-
COVID-19		-	-	-	-	-	-
Energy Efficiency		-		-	-	-	-
IDP		-		-	-	-	-
Incubater Grant		-		-	-	-	-
Library Modular		-		-	-	-	-
massifgication programm(Eletrification ward3 & 8)		-		-	-	-	-
MFMA		-		-	-	-	-
MPCC		-		-	-	-	-
MPCC1		-		-	-	-	-
MSIG		-		-	-	-	-
Municipal Government Grant		-		-	-	-	-
Road Reh.		-		-	-	-	-
Sportfield		-		-	-	-	-
Sportfield Nquthu		-		-	-	-	-
TOTALS		(376 836.83)	(52 186 000.00)	(34 561 045.99)	17 665 385.21	(17 272 497.61)	(17 272 497.61)

The municipality strives to achieve hundred percent spending on grants expenditure in line with outstanding performance and highquality projects in an attempt to apply for additional funding especially in areas where much funding is required. Projects monitoring is ongoing, and various engagements are entered into between service providers and the municipality to solve areas where challenges arise, particularly where the spending is below average, and the notice of funds withdrawal has been received from Treasury.

2.5 COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

Expenditure on employee benefits

Employee benefits as at 31 December 2022 amount to R43 million compared to reported R41 million in the same period last year, there is a notable increase on salaries expense due salary increment in July as well as new appointments since last reporting date. The municipality is reducing vacancy rate on its staff establishment, posts that are filled are budgeted for. Table 2.5.1 give details of benefits budget vs expenditure to date, there are areas where excess budget needs to be channelled in areas where there is overspending, the likes of housing benefits have excessive budget whilst long service has a shortfall. Table 2.5.2 provide details on councillor benefits to date. Upper limits on councillor allowances and benefits are determined by COGTA and noted for consideration by council as and when the correspondence is received by the municipality.

Table 2.5.1

<i>Staff Benefits in terms of Section 66 of the MFMA</i>		
The detail breakdown of the actual staff benefits and Councillors allowances for the period ending (31 December 2022) is as follows:		
Staff Benefits		
Item	Budget	Year to date
Salaries & Wages	R79 096 186.00	R 30 359 468.91
Contributions to pension funds	R12 669 121.00	R 4 007 563.65
Contributions to medical aids	R7 033 460.00	R 1 438 159.04
Contributions to UIF	R522 800.00	R 257 475.30
Contributions to SDL	R1 393 297.00	R 362 608.21
Travel, motor car	R3 850 200.00	R 1 676 889.36
Salga	R40 273.00	R 16 999.20
Housing benefits and allowances	R1 783 584.00	R 37 435.49
Cellphone Allowance	R0.00	R 0.00
Overtime payments	R2 279 165.00	R 781 936.28
Bonuses	R5 901 280.00	R 2 645 576.10
Other leave & long service	R543 226.00	R 715 205.09
Allowances (Standby and Drivers Allowance)	R831 482.00	R 972 936.37
Totals	R 115 944 074.00	R 43 272 253.00

Expenditure on councillor's benefits Table 2.5.2

Councillors Allowances - Report as at 31 December 2022		
Item	Budget	Year to date actuals
Councillors Allowances	R18 103 197.00	R 5 981 936.00
Cellphone/Data Allowance	R1 757 796.00	R 664 088.00
Contributions to SDL	R100 519.00	R 60 861.80
Totals	R19 961 512.00	R 6 706 885.80

2.6 SCM REPORTS**INVENTORY**

Inventory report at the reporting date reflects opening balance from the previous month to the value of R 2 023 180.45, in month movements purchases for the month amounts to R70 169, as well as issues amounts to R 465 093.

Inventory recon: Table 2.6.1

Inventory Reconciliation		
INVENTORY MODULE		
OPENING BALANCE AS PER INVENTORY REPORT		R 2 023 180.45
ADD: TOTAL RECEIPTS		R 70 169.00
Inventory purchases for the month		R 70 169.00
LESS: TOTAL ISSUES		(R 465 093.00)
Inventory issued from stores during the month		(R 465 093.00)
ADJUSTMENTS		R 0.00
Add: stock adjustments made during the month		R 0.00
Add: stock surplus identified during the month		R 0.00
Less: Stock losses identified during the month		R 0.00
GENERAL LEDGER VOTE BALANCE:		R 1 628 256.45
CLOSING BALANCE AS PER INVENTORY REPORT		R 1 628 313.82

IRREGULAR & FRUITLESS EXPENDITURE

Section 32(4) of the MFMA requires that the Accounting Officer “promptly” inform the Mayor, MEC for Local Government, and the AuditorGeneral of any unauthorized, irregular, and fruitless and wasteful expenditure that the municipality has incurred. Only Council can deal with these matters in the manner prescribed. The tables below reflect the expenditure identified in the month of December, however the overall register is prepared with supporting voucher evidence and reported accordingly.

Fruitless Expenditure: Table 2.6.2.

Annexure C Demarcation Board Code: KZN242 Register for Fruitless and wasteful Expenditure Month: 31 December 2022		
Description	Payment no./EFT no/ Cheque No.	Amount
Telkom		
Interest on overdue account		
Eskom		
Interest on overdue account	#47569	13.84
Car Licences		
Penalty on late license renewal		-
Other		
Penalties/interest		
Nquthu DLTC interest		-
Total - December expenditure		13.84
Fruitless expenditure to date		532.53

DEVIATIONS

Regulation 36 of the Municipal SCM Regulations of 2005 permits the Accounting Officer to “dispense with the official procurement processes established by the policy and to procure any required goods or service through any convenient process”. This would typically include urgent and emergency cases, single source goods, and any other cases where it is impractical to follow normal SCM processes. In the event of such decision, the Accounting Officer is required to report this to the next Council meeting

NO.	DESCRIPTION OF ITEM PROCURED	ORDER NO.	DATE OF AWARD	AWARDED TO	CONTRACT AMOUNT	REASON FOR DEVIATION
1	HIRE OF 23 MINIBUSES FOR WORLD AIDS DAY	77155	07/12/2022	NQUTHU PIONEER	R63 000.00	SINGLE SERVICE PROVIDER
2.	HIRE OF 57 MINIBUSES FOR SENIOR CITIZEN CHRISTMAS PARTY	77169	12/12/2022	NQUTHU PIONEER	R160 500.00	SINGLE SERVICE PROVIDER
3.	CALIBRATION & REPAIR OF SPEED TIMING MACHINE	77153	07/12/2022	TRUVELO MANUFACTURERS	R6 341.34	SINGLE SERVICE PROVIDER

2.7 MATERIAL VARIANCES TO SDBIP

The SDBIP at the end of Q2 shows that the Municipality has managed to achieve most of the objectives of the planned target as at midyear. Special attention is given to the areas of concern which relates to infrastructure developments, the targets hereto are under strict monitoring of the Accounting Officer with constant meetings and other engagements to fast-track progress and to avoid extension of completion dates for all MIG and In-house projects. Due to Covid-19 restrictions there is a notable decrease in revenue generation of traffic fines and there is also a notable decrease in revenue collection, it is therefore necessary for the municipality to review and adjust the expenditures in line with actual collection rates.

Detailed SDBIP report will be tabled to council and is affixed hereto.

3. Mid-year performance assessment

This section compares Q1 and Q2 performance to determine whether performance is improving or not, identify annual targets that have the potential of not being achieved and make necessary interventions and, if required; effect some adjustments in the SDBIP. However, it should be noted that mid-year is not meant to condone poor performance or to lower the bar for targets that are actual achievable.

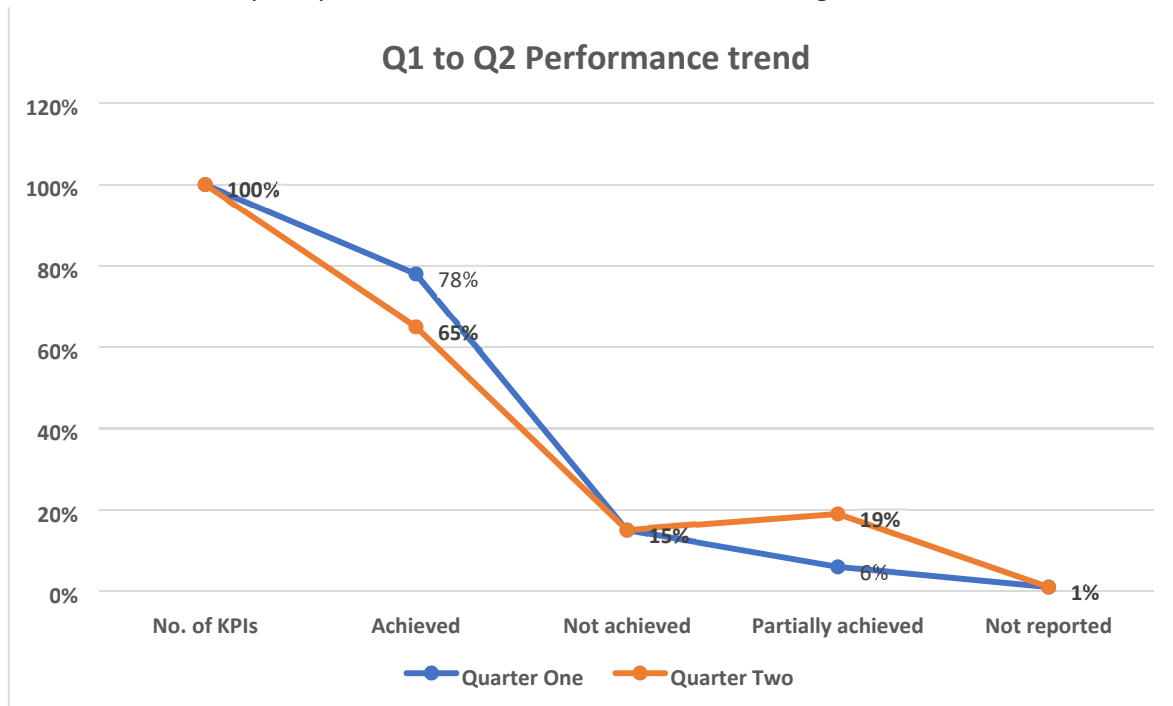


Figure 08: Quarter one to two performance trend

Figure 8 above shows a performance decline from Q1 to Q2 as explained below:

- Achieved targets were 78% in Q1 and dropped to 65% in Q2, representing a performance decline of 13%.
- Targets that were not achieved remain unchanged at 15% which means that while there is no decline, but there is no improvement in addressing targets that are not achieved.
- Partially achieved targets increased from 6% in Q1 to 19% in Q2 which represent an increase of 13% in partially achieved targets.
- Unreported indicators remain due to unavailability of data at the time of reporting. Reviewing the time on which these targets must be reported on need to be consider during mid-year review and align reporting with periods where data and evidence is readily available.

More effort needs to put to reverse the negative performance trend shown above.

4. Mid-year review

A mid-year review of the SDBIP is going to be conducted at the beginning of quarter and a reviewed SDBIP will be approved by the Mayor and also be tabled to Council. The purpose of the review is to address the following matters, among others:

- Developing technical indicator description as per the recommendation of AG to determine the source supporting evidence clearly and precisely, correct report period, purpose of the indicator, formula to calculate the actual, and other related matters.
- To review targets that have become unrealistic due to a number of factors which may include inadequate funding and other factors.
- To incorporate other necessary indicators that were omitted when the SDBIP was compiled before the beginning of the financial year to avoid a situation whereby some sections of functions are not measured in the municipality.
- To incorporate capital projects that were excluded in the SDBIP, especially those with significant budgeted amounts.
- To address issues raised by AG during 2021/22 audit that are still applicable to this SDBIP and also address a number of weaknesses identified by Internal Auditors including non-alignment and indicators and targets that do not meet required standards.
- To incorporate changes made to the IDP since it is going to undergo an amendment in February as per the Council resolution.
- To respond to the adjustment budget and to cater for any other relevant matters.

5. Quarter two performance scorecard

The half-year SDBIP scorecard has been structured differently to ensure a more detailed reporting. As a result, some SDBIP columns that remain the same as the first quarter have been removed to make way for Q1 and Q2 performance information and mid-year assessment columns. IDP reference, goals, objective and strategy columns have been removed but its provisions remain applicable. The last two columns seeks to assess the half-year performance and propose necessary intervention which may take different forms including implementing corrective measures or changes at mid-year review.

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				2022 PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
KPA 01: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION																						
PGDP GOAL 2: HUMAN RESOURCE DEVELOPMENT																						

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Number of staff trained as per WSP[Accumulative]	C o r p - 0 1	Number of staff trained (NUMBER OF EMPLOYEES)	N/A	R 470 000	68	9	0	Not trainings conducted	Planning processes for trainings still under way.	Trainings will be conducted once all planning processes are concluded.	34	0	Not trainings conducted	Planning processes for trainings still under way.	Trainings will be conducted once all planning processes are concluded.	51	68	N/A	Report of employees trained as per the WSP.	Corporate Services (HR Section)	The municipality has missed its 34 employee target since no employee has been trained in line with WSP as at 31 December 2022 and there is a risk	1. Implement Q2 corrective measure. 2. Revised the target at midyear review to be realistic in terms of the available budget.
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2022/23 FINANCIAL YEAR												
KPI REF NO.	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1		Quarter 2		Quarter 3	Quarter 4	WARD		MID-YEAR PERFORMANCE ASSESSMENT.
				Jul-Sep	Oct-Dec							

KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	PERFORMANCE ASSESSMENT AS AT 30/06/2022	PROPOSED INTERVENTION	
No. of councillors trained as per WSP [accumulative]	C O R P - 0 2 Number of Councillors trained (NUMBER OF COUNCILLORS)	N/A	8	2	0	Not trainings conducted	Planning processes for trainings still under way.	Trainings will be conducted once all planning processes are concluded.	4	0	Not trainings conducted	Planning processes for trainings still under way.	Trainings will be conducted once all planning processes are concluded.	6	8	N/A	Report of employees trained as per the WSP. Corporate Services (HR Section)	The municipality has missed its 4 councillor target since no councillor has been trained in line with WSP as at 31	1. Implement Q2 corrective measure. 2. Revised the target at midyear review to be realistic in terms of the available budget.
																	of not meeting the annual target.		

Percentage of vacant posts filled within 3 months	Corporate 3	Number of position filled/Number of advertised positions x 100 (PERCENTAGE OF ADVERTISED POSITIONS FILLED)	100%	Salary budget	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Advertisement and appointment letter	Corporate Services (HR Section)	The target will be measured at year end but the municipality is likely to meet it	Not necessary.
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2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30/06/2022	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2027 PERFORMANCE ASSESSMENT AS AT DECEMBER	PROPOSED INTERVENTION	
Number of inservice trainees / interns appointed	Number of interns appointed (NUMBER OF INSERVS/ INTERNS APPOINTED)	5	N/A	N/A	N/A	N/A	N/A	5	5	There are 5 interns in the Finance department, There is also one intern in the Planning department that was forwarded to the munic			Not due for reporting	5 (Annual Target)	N/A	Appointment Letters of Inservice Trainees or Interns	Corporate Services (HR Section)	Halfyear target met.	Not necessary.

2022/23 FINANCIAL YEAR																									
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.				
						Jul-Sep					Oct-Dec										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT 30/06/2022	PROPOSED INTERVENTION	
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures										
Number of IT Steering Committee meetings held	CORP-06	Number of meetings (NUMBER OF MEETINGS HELD)	4	N/A	4	1	1	IT Steering committee conducted on the 31 September 2022					2	2	The IT Steering Committee meeting was duly conducted in at the beginning of December 2022.				3	4	N/A	IT Steering Committee minutes	Corporate Services (IT Section)	IT Steering Committee is fully functional.	Not necessary.

2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						Jul-Sep					Oct-Dec										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT 30 June 2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									
Conduct IT disaster recovery testing	C o r p - 0 7	Issue ICT disaster recovery report at a prescribed date (DATE OF REPORT APPROVAL)			30Jun-23	N/A	N/A	N/A	N/A	N/A	N/A					N/A	23-Jun-23	N/A	Approved ICT disaster recovery report	Corporate Services (IT Section)	This indicator will be measured at yearend and IT section is on course to achieve the annual target.	Not necessary.		

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Number of Performance reports tabled to Council	MM-01	Number of performance reports tabled to Council (NUMBER OF REPORTS)	4	N/A	4	1	1	Performance Report submitted to Council on the 11 August 2022	N/A	N/A	2	2	Q1 performance report was duly tabled to Council and			3	4	N/A	Council resolution	Office of the MM (IDP/PMS Section)	Quarterly performance reports are tabled to Council	All departments must submit their departmental scorecards
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KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	YEAR 1	Jul-Sep					Oct-Dec					Jan-Mar	April-Jun	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT 30/06/2022	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

2022/23 FINANCIAL YEAR														
				ANNUAL TARGETS	Quarter 1	Quarter 2	Quarter 3	Quarter 4					MID-YEAR PERFORMANCE ASSESSMENT.	
		TABLED)accumulative											also sent to Internal Auditors for auditing.	<p>cil, however; due to tight timelines reports are not table d at MAN CO, Portfolio Committees and Exco before being table b to Council to improve performance</p> <p>and POEs within 10 working days after the end of each quarter.</p>
2022/23 FINANCIAL YEAR														

KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						Jul-Sep					Oct-Dec										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT 30 SEPTEMBER	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									
To table monthly fleet management reconciliation report to MANCO.	C O R P - 2 1	Number of reports tabled (NUMBER OF REPORTS TABLED)			12	3	2				6	6	Fleet Management report was tabled at MANCO all months	N/A	N/A	9	12	N/A	MANCO Minutes	Corporate Services (Fleet Management Section)	Fleet Management reconciliation reports are tabled to MANCO but operational costs remain high.	MANCO continues to implement measures to curb high fleet management costs and improve efficiency.		

Nquthu Municipality Mid-year Budget & Performance Assessment

2022/23 FINANCIAL YEAR																						
								ANNUAL TARGETS	Quarter 1			Quarter 2			Quarter 3	Quarter 4					MID-YEAR PERFORMANCE ASSESSMENT.	
Keep the fuel bill within the budgeted amount.	C o r p o r a t e	Rand value of budget spent (RANDS VALUE OF			≤R 2 400 000	≤R 600 000	R 94 934 9	The set target has an error, so the margin of variance is	Despite the error, the set budget was	The error will be addressed in the	≤R 600 000	R878 456	The set target was exceeded by R	The monthly fuel allocation was revised to R	The monthly will be revised to align with	≤R 600 000	≤R 600 000	N/A	Fleet Management reconciliation reports	Corporate Services (Fleet Man	The halfyear target was not met since	Implement Q2 corrective measure by aligning

KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	2022/23 FINANCIAL YEAR										WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION			
					YEAR 1					YEAR 2										Jan-Mar	April-Jun	
					Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures								

2022/23 FINANCIAL YEAR																				
				ANNUAL TARGETS	Quarter 1	Quarter 2	Quarter 3	Quarter 4					MID-YEAR PERFORMANCE ASSESSMENT.							
Percentage of unsurfaced road graded quarterly	Technical	(1) Kilometers of road graded / (2) Kilometers of unsurfaced road planned for maintenance X100 (PERCENTAGE OF UNSURFACED ROAD NETWORK, BY LENGTH)	100%	Operational budget	100%	100%	142.2%	A total of 21.33km of unsurfaced Roads were successfully completed for Q1	N/A	N/A	100%	103.9%	A target of 15km was set for Q2 but 15.59 km was achieved representing an overachievement of just below 4%.	100%	100%	All	Approved road maintenance report	Technical Services (Road and Stormwater unit)	Halfyear target was met and exceeded.	Not necessary.

KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	2022/23 FINANCIAL YEAR										WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT DECEMBER	PROPOSED INTERVENTION			
					YEAR 1	Jul-Sep					Oct-Dec									Jan-Mar	April-Jun	
					Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures								

Percentage of reported pothole complaints resolved within standard municipal response time	Te c h - 0 2	((1) Number of potholes fixed within 14 working days / (2) Number of potholes reported) (PERCENTAGE OF POTHOLE S FIXED)	100 %	Operational budget	100 %	100 %	100 %	89.75 Square Metres of potholes reported, identified and fixed within 14 days in the 1st quarter	N/A	N/A	100 %	100 %	A surface area 146.3 meter square of potholes were fixed in Q2 which is 56.6 meter square more than the previous quarter due to the fact that a service provider was appointed to	100 %	100%	9	Approved road maintenance report	Technical Services (Road and Stormwater unit)	Halfyear target was met and exceeded.	Not necessary.
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2022/23 FINANCIAL YEAR																								
					ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	MID-YEAR PERFORMANCE ASSESSMENT.						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	2022/23										WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION					
					YEAR 1		Jul-Sep					Oct-Dec								Jan-Mar	April-Jun			
					Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures										
Construction of Gubazi Road in Ward 13	Tech-03	(1)Overall construction progress made (PERCENTAGE)	60%	R8434783,00	100%	60%	40%	40% is the overall construction progress of Gubazi Road in Ward 13					70%	43%	Progress is 27% behind set target. Progress was at 40% in the previous quarter which means progress was merely 3%	1. Delays due to broken sewer pipes on site 2. Delays due to weather and non payment of suppliers by main contractor	A revised programme has been submitted by the contractor taking them up to Practical completion 28 April 2023.	80%	100%	13	Approved progress report or completion certificate	Technical	This project is behind schedule in terms of the original timelines.	The project completion date was extended by 7 months.

2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						Year 1					Year 2										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									
Construction of Nsubeni Road in Ward 4	Tech-10	(1)Overall construction progress made (PERCENTAGE)	75%	R3 217 391,00	100%	75%	88%	88% is the overall construction progress of Nsubeni Road in Ward 03					90%	96%	The project is near complete at 96% and is likely to be completed in the 3rd quarter, as planned.	N/A	N/A	100%	100% (Annual Target)	4	Approved progress report or completion certificate	Technical	The project is going well and likely to be completed on time.	Not necessary.

2022/23 FINANCIAL YEAR																									
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.				
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				2022 PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION			
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures										
Construction of Ophindo Road in Ward 03	Te ch - 1 2	(1)Overall construction progress made (PERCENTAGE)	80 %	R347 826,00	100 %	80%	81 %	81% is the overall construction progress of Ophindo Road in Ward 03						100 %	81%	No progress was made in Q2 since progress was also at 81% in Q1.	Poor performance by contractor resulting in 0% progress in Q2.	Construction will be given to another contractor through a cession agreement.	Not due for reporting	100% (Annual Target)	3	Approved progress report or completion certificate	Technical	Progress stagnated in Q2 and the original completion date has been already passed.	The project will be ceded to another contractor.

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Construction of Nquthu CBD tar road Nquthu Town	Tech - 16	(1)Overall construction progress made (PERCENTAGE)	New KPI	R6 521 739,00	100%	N/A	N/A	N/a			30%	0%	No progress made since the project is on hold.	The project had to be put on hold due to land ownership considerations.	Council resolved to substitute this project by two other projects. It will be reconsidered in future.	70%	100%	9	Approved progress report or completion certificate	Technical	This project was stopped due to land ownership related challenges.	This project will be removed from 2022/23 IDP projects through IDP amendment and adjust
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2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						YEAR 1					YEAR 2										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									
																					ment budget			

Nquthu Municipality Mid-year Budget & Performance Assessment

Construction of Slonjani Road in Ward 16	T e c h - 2 1	(1)Overall construction progress made (PERCENTAGE)	70 %	R1 217 391,00	100 %	70%	78 %	78% is the overall Construction progress of Slonjani Road in Ward 16			100 %	100 %	The project has been completed as per the set target.	N/A	N/A	Not due for reporting	100% (Annual Target)	16	Approved progress report or completion certificate	Technical	The project was completed in Q2.	Not necessary.
Construction of Mbilane Gravel Road	T e c h - 1 5	(1)Overall construction progress made (PERCENTAGE)	85 %	R408 217,00	100 %	90%	94 %	94%is the overall Construction progress of Mbilane Gravel Road			100 %	97%	The project is nearly complete but progress was slow in Q2 since it moved by only	The project needed a variation order which was not approved by COGT. A so progress	Funding will be made available through the adjustment budget.	Not due for reporting	100% (Annual Target)	11	Approved progress report or completion certificate	Technical	Technically, this project is practically complete and awaiting funding allocation.	Funds to be allocated through an adjustment budget.

2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						YEAR 1					YEAR 2										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									
Construction of completion of Hanqwana Road in Ward 05	T e c h - 0 5 5	(1)Overall construction progress made (PERCENTAGE)	80 %	R1 478 261,0 0	100 %	80%	100 %	100% is the Construction progress of completion of Hanqwana Road in Ward 05					90%	100 %	The project was planned to be completed in Q3 but was completed in this quarter.	N/A	N/A	100 %	100%	5	Approved progress report or completion certificate	Technical	The project was completed in Q1.	Not necessary.

2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						YEAR 1					YEAR 2					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION		
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun							
Number of FBE units (50kw/h) given to consumers	CO-09 (Final)	(1)Number of 50Kw/h FBE units given to consumers	New KPI	R 2,000,000.00	48000	12000	12277	Target of 12000 50ka/h FBE units exceeded by 277					24000	24009	Q2 target was exceeded by 9 FBE units. However, Q2 achievement decreased by 545 from Q1.	N/A	N/A	36000	48000	All	Approved Ontec report and Eskom beneficiary schedule	Corporate (BTO)	The target was achieved but the FBE policy is not well implemented which leave many qualifying beneficiaries out.	Indigent Committee has been established to produce a credible indigent register.
2022/23 FINANCIAL YEAR																								

KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						YEAR 1					YEAR 2										PERFORMANCE AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
Average number of days taken to process valid customer applications for new electricity connections	T e c h - 0 6	(1) Sum of the total of days per electricity connection application finalized (connected)/ (2) Number of electricity connections made (NUMBER)	14 days	No budget required	14 Days	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	14 Days	9	New electricity application register signed by applicants and a job cards signed by applicants	Technical	Performance to be measured annually.	Clear TID and business processes must be determined to improve new connection processes.		

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Number of new households connected to the grid [Accumulative]	T e c h - 0 7	(1)Number of new households connected to the grid	346	R 900,000	250	N/A	N/A	N/A	N/A	N/A	N/A					100	250	1	Approved progress report or completion certificate	Technical	Currently, the number of new connections will be reported	Quarterly targets will be set to monitor progress on a quarterly basis so that
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2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						Jul-Sep					Oct-Dec										Jan-Mar	April-Jun	PERFORMANCE AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									

KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION	
Compilation of the report of areas without network access	MM-20	(1) Date of approval of the report by MANCO	New KPI	No budget required	28Feb-23	N/A	N/A	N/A	N/A	N/A	N/A	N/A	28Feb-23	Not due for reporting	28 February 2023 (Annual Target)			Data will be collected through ward based planning and Census data which is not yet available.	Annual target should be revised to Q4.
		ter Plan by Council)						electricity data report by MANCO)					t Electricity Master Plan by Council)					data collection is in progress.	

2022/23 FINANCIAL YEAR																									
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.				
						YEAR 1	Jul-Sep					Oct-Dec									Jan-Mar	April-Jun	PERFORMANCE AS AT 30 SEPTEMBER	PROPOSED INTERVENTION	
							Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance										Corrective Measures
Construction of Incubator Facilities Phase 2 in Nquthu Town	T e c h - 2 2	(1)Overall construction progress made (PERCENTAGE)	TB D	R3 043 478,00	100 %	N/A	N/A	N/A	N/A	N/A	Not due for reporting	Not due for reporting				9	Approved progress report or completion certificate	Technical	There were no SDBIP targets for Q1 and Q2.	During midyear review, progress will be made to this project to determine realistic targets and interventions, if necessary.					

2022/23 FINANCIAL YEAR																							
					ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4						MID-YEAR PERFORMANCE ASSESSMENT.
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	YEAR 1	Jul-Sep					Oct-Dec					Jan-Mar	April-Jun	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT 30/06/2022	PROPOSED INTERVENTION	
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures								
Percentage of completion of Hlathidam community hall	Te ch - 0 9	(1)Overall construction progress made (PERCENTAGE)	75 %	R869 565,0 0	100 %	75%	100 %	100% is the overall Percentage of completion of Hlathidam community hall	N/A	N/A	90%	100 %	The project was planned to be completed in Q3 but was completed in this quarter.	N/A	N/A	100 %	100% (Annual Target)	15	Approved progress report or completion certificate	Technical	This project went well and was completed in Q1 ahead of schedule.	Not necessary.	

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Construction of Ezinkondwani Community Hall	Technical	(1)Overall construction progress made (PERCENTAGE)	30%	R869 565,00	100%	30%	40%	40% is the overall Construction progress of Ezinkondwani Community Hall	N/A	N/A	50%	44%	Progress was merely 4% in Q2, representing slow progress.	There's difficulty in acquiring window steel frames due to unavailability of product/material	The contractor has identified an alternative supplier for window frames.	75%	100%	9	Approved progress report or completion certificate	Technical	The project is slightly behind schedule.	Challenges that were delaying progress have been resolved.
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2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						Jul-Sep					Oct-Dec										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									

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KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	YEAR 1	Jul-Sep					Oct-Dec					Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	PERFORMANCE AS AT 30/06/2022	PROPOSED INTERVENTION	
					Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
Construction of Sizamile Community Hall in Ward 06	Te c h - 1 4 (1)Overall construction progress made (PERCENTAGE)	50 %	R869 565,00	100 %	50%	88 %	88% is the overall Construction progress of Sizamile Community Hall in Ward 06			70%	94%	This project is going ahead of set target by 33% in Q1 and 24% in Q2.	N/A	N/A	90%	100%	6	Approved progress report or completion certificate	Technical	This project is progressing well and has already reached and exceeded Q3 target.	Not necessary.
Construction of Sigubudu Community Hall in Ward 23	Te c h - 2 3 (1)Overall construction progress made (PERCENTAGE)	90 %	R1 173 913,00	100 %	90%	56 %	56 % is the overall Construction progress of Sigubudu Community Hall in Ward			100 %	56%	This project was 36% behind target in Q1 and is 44% behind in Q2. No progress was	There was a disagreement between the contractor engineer which led to the stopping of	A new contractor has been appointed through a session arrangement and the compl	Not due for reporting	100% (Annual Target)		Approved progress report or completion certificate	Technical	The project had challenges and stalled for a long time.	The challenges has been resolved and the project is highly likely to meet the

Nquthu Municipality Mid-year Budget & Performance Assessment

Construction of Msawethu Creche in Ward 16	T e c h - 1 7	(1)Overall construction progress made (PERCENTAGE)	60 %	R869 565,00	100 %	60%	100 %	100% is the overall construction progress of Msawethu Creche in Ward 16			70%	100 %	The project was completed in Q1.	N/A	N/A	90%	100%	16	Approved progress report or completion certificate	Technical	This project went well and was completed in Q1 ahead of schedule.	Not necessary.
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KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	PERFORMANCE AS AT 30 SEPTEMBER 2022										WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT 30 SEPTEMBER	PROPOSED INTERVENTION			
					YEAR 1					YEAR 2										Jan-Mar	April-Jun	
					Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures								

Nquthu Municipality Mid-year Budget & Performance Assessment

2022/23 FINANCIAL YEAR																						
					ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4				MID-YEAR PERFORMANCE ASSESSMENT.	
Finalize planning processes for Ngonini Sportfield	Te c h - 1 8	(1)Date of approval of planning report by MANCO	De sig ns	R347 826,0 0	25Jan- 23	N/A	N/ A	N/A	N/A	N/A	N/A					25Jan- 23	25 January 2023 (Annual Target)	14	MANC O Minut es	Techn ical	Plann ing proces ses were not finaliz ed at the end of Q2 which make s unlik ely to meet the set targe t in Q3.	The target should be revised to Q4.
Construc tion of Nquthu Residential Phase-1 project (Prepara tion of land set aside for resident	Te c h - 2 0	(1)Overall construction progress made (PERCENTAGE)	90 %	R186 957,0 0	100 %	90%	97 %	97% is the overall Construc tion progress of Nquthu Residential Phase1 project			100 %	98%	There was 2% progre ss made in Q2 which means the projec t is	There was disrup tion on site due dissati sfaction by local subco	Engage ments betwe en the municip ality and dissati sfied local contra ctors	Not due for rep orti ng	100% (Annual Target)	9	Approv ed progre ss report or compl etion certific ate	Techn ical	This proje ct is near ly comple te but there were disrup tion	The municip ality is attendi ng to the issues that are hinderi ng

KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2027 PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION		
Construction of Nquthu Residential Development phase II (Preparation of land set aside for residential and commercial purposes)	Te ch - 1 9 (1)Overall construction progress made (PERCENTAGE)	R3 478 261,00	100 %	60%	54 %	54% is the overall Construction progress of Nquthu Residential Development phase II SMME's are busy with installation of figure 6& 8 kerbs and casting of concrete channel, G7 and C4 layers current in progress	Budget and Financial constraints, relocation of existing services and rock fill on under cuts areas	Awaiting ruling for extension of time claim for Engineer and additional budget from Municipality in order to complete the project.	70%	58%	There was only 4% and progress was 12% behind set target at the end of Q2.	There was disruption on site due dissatisfaction by local subcontractors.	Engagements between the municipality and dissatisfied local contractors are continuing and completion date will be revised.	85%	100%	9	Approved progress report or completion certificate	Technical	There were disruptions on site.	The municipality is attending to the issues that are hindering progress.
KPA 03: LOCAL ECONOMIC DEVELOPMENT																				
PGDP GOAL 1: INCLUSIVE ECONOMIC GROWTH																				

2022/23 FINANCIAL YEAR																										
								ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4					MID-YEAR PERFORMANCE ASSESSMENT.	
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	YEAR 1	Jul-Sep					Oct-Dec					Jan-Mar	April-Jun	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT 30/06/2022	PROPOSED INTERVENTION				
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures											
Average time taken to process business registrations	Plan-03	(1) Sum of the total working days per business registration on finalized/ (2) Number of business applications finalised (NUMBER)	90 Days	No budget required	90 Days	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90 Days	N/A	Cooperative Certificate and Register of processed applications	Planning	The indicator will be measured at year end and the indicator remains relevant.	Not necessary.				

Average time taken to process business license applications	Plan - 04	(1) Sum of the total working days per business application finalised/ (2) Number of business applications	30 Days		30 Days	N/A	N/A	N/A	N/A	N/A	N/A					N/A	30 Days	N/A	Signed Register and Business License issued	Planning	The indicator will be measured at year end and the indicator remain	Not necessary.
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2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						Jul-Sep					Oct-Dec										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									

KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2027 PERFORMANCE ASSESSMENT AS AT 30 SEPTEMBER	PROPOSED INTERVENTION	
Number of construction projects (exceeding R1 million) utilising local contractors.	Plan - 06 Number of sub-contractors appointed (NUMBER)	15	5	2	Two subcontractors appointed.	Most existing projects have no subcontractors.	Subcontracting policy will be enforced.	5	3	Not all projects over R1million have subcontractors as prescribed by the subcontracting policy.	Financial constraints make it difficult for main contractors to pay subcontractors.	Subcontractors will be appointed when funding is available after the adjustment.	15	15	N/A	Subcontractors beneficiary list and Reports and Contracts	Planning	Performance on this indicator is very poor. (1) Majority of projects over R1million have no subcontractors (2) There have been challenges with regard to the criteria used	Appoint subcontractors for all projects over R1million and improve subcontractor appointment criteria.

Nquthu Municipality Mid-year Budget & Performance Assessment

Number of youth SMMEs supported	Plan - 07	Number of youth SMMEs funded/trained/provided with working equipment/material	17	R5 457 545,00	19	N/A	N/A	N/A	N/A	N/A				19	19 (Annual Target)	N/A	Signed Report and Beneficiary list	planning	The indicator will be measured in Q3 and Q4.	Not necessary.
Number of tourism initiatives implemented	Plan - 08	Number of programmes implemented (accumulative)	3	R704 342,00	3	0	1	Miss Nquthu Tourism Auditions conducted on the 30 July 2022	N/A	N/A	1	1	Miss/ Mr Nquthu was conducted in Dec	2	3	N/A	Signed Reports and Pictures	Planining	All set targets achieved to date.	Not necessary.

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						YEAR 1					YEAR 2					Jan-Mar	April-Jun				PERFORMANCE AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
Number of Art, Culture and Heritage programmes implemented	Plan-09	Number of programmes implemented (accumulative)	7	R3 899 546,00	7	0	1	Ingoma Yomama NeziNto mbi -31 August 2022, Umkhosi womhlanga- 17 September 2022	N/A	N/A	3	3					N/A	Signed Reports and Pictures	Planning	All set targets achieved to date.	Not necessary.	

Nquthu Municipality Mid-year Budget & Performance Assessment

Number of jobs created through municipality's local, economic development initiatives including capital projects [T e c h - 2 0	(1) Simple count of the number of work opportunities provided by the municipality for the period under review	221	250	30	230	IG Project = 190, Solid Waste = 18, Sizamile Hall=9 and Gobinsimbi Hall=13 jobs were created through EPWP as	N/A	N/A	200	190	The numbers reported do not include job opportunities created through capital	Other job opportunities created by the municipality in capital projects and other programmes	All departments will submit to the EPWP administrator the number of job opportunities they create	250	250	N/A	EPWP Officer consolidated reports to the Department of Public Works	Technical	The municipality is doing well although there is still room for improvement in creati	Improve reporting to increase chances of getting more funding.
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2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						Jul-Sep					Oct-Dec										Jan-Mar	April-Jun	PERFORMANCE AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									

KEY PERFORMANCE INDICATOR		FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)		YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun		PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2027 PERFORMANCE ASSESSMENT AS AT 30/06/2022	PROPOSED INTERVENTION	
Number of sector groups representative forum meetings conducted	Corporate - 12	Number of meetings conducted (accumulative)	20	R40 000,00	20	5	5	Mens Forum - 21 September 2022, Womans Month Celebration - 30 August 2022, LAC - 25 August 2022, Disability Forum - 25 August 2022, Senior Citezen - September 2022	N/A	N/A	10	10	All sector representative forum meetings were duly conducted.	N/A	N/A	15	20	N/A	Attendance Registers	Corporate	All set targets achieved to date.	Not necessary.

Nquthu Municipality Mid-year Budget & Performance Assessment

Number of early childhood development programmes implemented	MM-02	Number of programmes Implemented (accumulative)	4	R1 554 522,00	4	1	1	SOD Turning of Creches conducted in partnership with Asupol	N/A	N/A	1	3	Three ECD programmes were conducted which exceeded the	The municipality partnered with Equal Opportunity Foundation	N/A	2	4	All	Approved Youth Office report	Municipal manager	All set targets achieved to date.	Not necessary.
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2022/23 FINANCIAL YEAR																								
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						Jul-Sep					Oct-Dec										Jan-Mar	April-Jun	PERFORMANCE AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									

Nquthu Municipality Mid-year Budget & Performance Assessment

Number of youth development programmes implemented	M M - 0 3	Number of programmes Implemented (accumulative)	5	R2 378 605,00	6	0	2	Mandela Day on the 22 Sep 2022. Youth Council establishment meeting was successfully held on 19 September 2022	N/A	N/A	2	4	The set target of two programmes was doubled.	The municipality partnered with different sector departments to attend far flung areas to conduct career counselling sessions to the youth in those areas.	N/A	4	6	All	Approved Youth Office report	Municipal manager	All set targets achieved to date.	Not necessary.
KPA 04: GOOD GOVERNANCE AND PUBLIC PARTICIPATION																						
PGDP GOAL 3: HUMAN & COMMUNITY DEVELOPMENT and GOAL 6: GOVERNANCE AND POLICY																						

2022/23 FINANCIAL YEAR														
KPI REF NO.	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1		Quarter 2		Quarter 3	Quarter 4	WARD			MID-YEAR PERFORMANCE ASSESSMENT.	
				Jul-Sep	Oct-Dec									

Nquthu Municipality Mid-year Budget & Performance Assessment

KEY PERFORMANCE INDICATOR		FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)			YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun		PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2027 PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
Number of Ward Based Plans approved by Ward Councillors	MM-04	Number of Ward Based Plans approved	17	No budget required	19	N/A	N/A	N/A	N/A	N/A	N/A					19 (Approver by 17 March 2023)	19 (Approver by 17 March 2023)	N/A	Attendance Register	Municipal manager	Target set for Q3	Not necessary.
Tabling Draft 2023/24 IDP to the IDP Stakeholder Representative Forum	MM-05	Date of tabling the Draft 2023/24 IDP to the IDP Stakeholder Representative Forum	New KPI	No budget required	15 May 2023	N/A	N/A	N/A	N/A	N/A	N/A					N/A	15 May 2023	N/A	IDP Stakeholder Representative Forum meeting minutes	Municipal manager	Target set for Q4	Not necessary.
Submitting final 2023/24 IDP to KZN COGTA within 10 days after approval by Council	MM-06	Number of days taken to submit final 2023/24 IDP to KZN COGTA	10	No budget required	≤10 days	N/A	N/A	N/A	N/A	N/A	N/A					N/A	≤10 days	N/A	KZN COGTA confirmation of submission letter	Municipal manager	Target set for Q4	Not necessary.

2022/23 FINANCIAL YEAR																							
					ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4						MID-YEAR PERFORMANCE ASSESSMENT.
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	YEAR 1	Jul-Sep					Oct-Dec					Jan-Mar	April-Jun	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT 30 SEPTEMBER	PROPOSED INTERVENTION	
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures								
Tabling of Strategic Planning Report to the IDP and Budget Steering Committee	M - 07	Date of tabling the Strategic Planning Session report to the IDP and Budget Steering Committee	N/A	No budget required	17 March 2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	17 March 2023	17 March 2023	N/A	IDP and Budget Steering Committee minutes	Municipal manager	Target set for Q3	Not necessary.		

Number of sector departments IDP Stakeholder Representative Forum reports submitted to KZN COGTA	MM-08	Number of reports submitted to KZN COGTA (accumulative)	New KPI	No budget required	4	1	1	IDP Forum report submitted to Cogta			2	2	Report submitted through the District Planners which is attended by COGTA.			3	4	N/A	Proof of submission	Municipal manager	Most reporting to COGTA are done through Umzi nyathi District Planners Forum or verbally. More	The indicator will be removed and replaced with a more strategic indicator.
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2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

2022/23 FINANCIAL YEAR																							
					ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4						MID-YEAR PERFORMANCE ASSESSMENT.
KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)			YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun		PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	PERFORMANCE AS AT 30/06/2023	PROPOSED INTERVENTION		
									ensure full functionality														

Number of Council meetings disrupted	Corporation 14	(1) Number of Council meeting disrupted	0	R1 967 627,00	0 (no meeting disrupted)	0 (no meeting disrupted)	0	No council meetings disrupted	N/A	N/A	0 (no meeting disrupted)	0	All Council meetings maintain the necessary decorum, quorate and take decisions without any disruptions.			0 (no meeting disrupted)	0 (no meeting disrupted)	N/A	Minutes of Council meetings	Corporate	All set targets achieved to date.	Not necessary.
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KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	YEAR 1	Jul-Sep					Oct-Dec					Jan-Mar	April-Jun	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE AS AT 30 SEPTEMBER	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

2022/23 FINANCIAL YEAR																
					ANNUAL TARGETS	Quarter 1	Quarter 2	Quarter 3	Quarter 4					MID-YEAR PERFORMANCE ASSESSMENT.		
Number of sword turnings and handovers for infrastructure projects	MM-12	(1) Number of sword turnings and handovers conducted (accumulative). <i>NB: One event/meeting may be used for two or projects to save costs</i>	12	Budget from events vote	12	0	4	4	9	N/A	8	12	Sword turning and handover attendance registers	Municipal manager	All set targets exceeded to date.	Not necessary.
2022/23 FINANCIAL YEAR																

Nquthu Municipality Mid-year Budget & Performance Assessment

2022/23 FINANCIAL YEAR																						
					ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4				MID-YEAR PERFORMANCE ASSESSMENT.	
Percentage of risk action plan implemented	MM-13	(1)Number of risk action plan implemented / Number of risk action plans x 100	83 %	Not all action plans have budget implications	100 %	100 %	83 %	83% Risk Action plan implemented	Some action plans have financial implications and were	Action plans with financial implications will be	100 %	89%	89% of the set risk action plans for the Office of the MM	The RMC meeting was not held in Q1 and deferred to Q2.	The RMS meeting was duly held in Q2.	100 %	100%	N/A	Risk Management quarterly reports	Municipal manager	Halfyear target was not met.	Corrective measure will be implemented in Q3.

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
									not budgeted for.	reviewed.												

Number of Risk Management Committee Meetings conducted	MM14	(1)Number Risk Management Committee Meetings conducted (accumulative)	4	Risk Chair person fees budgeted in the Audit Committee vote	4	1	0	No meeting conducted in Q1	delay in finalising Risk Register due to loads hedding	Conduct 2 meetings in Q2	2	2	Two RMC meetings were held on 18 October 2022 and 12 December 2022, respectively.				3	4	N/A	Attendance Register	Municipal manager	All set targets achieved to date.	Not necessary.
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2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30/06/2022	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	PERFORMANCE AS AT 30 SEPTEMBER 2022	PROPOSED INTERVENTION
Number of Records Management Awareness Workshops conducted	(1)Number of records management awareness workshops conducted to staff members	2	No budget required	1	N/A	N/A	N/A	1	N/A	N/A	N/A	N/A	1	N/A	Attendance Register	Corporate		
KPA 05: FINANCIAL MANAGEMENT AND VIABILITY																		
PGDP GOAL 6: GOVERNANCE AND POLICY																		

Nquthu Municipality Mid-year Budget & Performance Assessment

Percentage of Procurement Plan implemented	Fin - 01	(1)Number of budgeted items procured on the prescribed date / (2)Number of budget	80 %	Sum amount of items budget in the procurement plan	100 %	100 %	100 %	All planned projects procured			100 %	100 %				100 %	100%	N/A	Procurement Plan report	All	Procurement plan is implemented.	Not necessary.
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2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
		items x 100																				

Percentage of Level of Cash Backed Reserves	Financial 2022	(Cash and Cash Equivalents - Bank Overdraft + Short Term Investment + Long Term Investment - Unspent Conditional Grants) / (Net Assets - Accumulated Surplus - Non Controlli	No budget required	100%	100%	100%	Cash reserve position satisfactory			100%	100%					100%	100%	N/A	Circular 71 approved ratio template approved by the CFO	Budget & Treasury	The set target was met but cash reserves are in decline.	The municipality has developed a turnaround plan to respond to this situation.
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2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
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						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	PERFORMANCE AS AT 30/06/2027	PROPOSED INTERVENTION
										set norm.					ed by the CFO			
Number of months for municipality's ability to meet at least its monthly fixed operating commitments	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad	3 months	3 months	6 months	Number of months for municipality's ability to meet at least its monthly fixed operating commitments above norm			3 months	5 months	The municipality's ability to meet its capital commitments is above the set norm but is declining.			3 months	3 months	N/A	Budget & Treasury	The municipality remain in a good position to meet its liability, however; the number on months are decreasing progressively.	The municipality has developed a turn around plan to respond to this situation.

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				2022 PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun					
		Debts, Impairment and Loss on Disposal of Assets)).																				
2022/23 FINANCIAL YEAR																						

KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.			
						YEAR 1					YEAR 2										Jan-Mar	April-Jun	PERFORMANCE AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures									
Net Debtors Days	Fi n - 0 6	((Gross Debtors - Bad Debt Provision) / Billed Revenue) × 365			30 Days	19 days	Public woarks departm ent paid in advance.				28 days	Net debto rs days within set norm.			30 Days	N/A	Circula r 71 Template & Calcula tion Eviden ce	Budg et & Trea sury	All set targe ts achieved to date.	Not necess ary.				

Nquthu Municipality Mid-year Budget & Performance Assessment

Collection Rate	Fin - 07	Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100			95%	95%	105%	Public woarks departm ent paid in advance.		95%	125%	Collect ion above set norm.				95%	95%	N/A	Circula r 71 Templa te & Calcula tion Eviden ce	Budg et & Trea sury	All set SDBIP targ et s achie ved to date. How er, the form ula used to calcul ate the collec tion rate is not	Strictly apply the Circula r 71 formul a.
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2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
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						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS					Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
					YEAR 1	Jul-Sep					Oct-Dec					Jan-Mar	April-Jun	PERFORMANCE AS AT	PROPOSED INTERVENTION							
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures											
Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	Fin-10	TBD			100%	10%	20%					50%	61%	Overall, capital budget is well spent.	N/A	N/A	75%	100%	N/A	Expenditure Report	Budget & Treasury and Technical	Overall capital budget is well spent, however; there is a challenge on MIG spending which may result in withholding of transfers.	The municipality has developed a turnaround plan to respond to this situation.			

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
Percentage of operating budget spend	Fin-11				100%	10%	15%				50%	38%	Operating expenditure behind set target.			75%	100%	N/A	Expenditure Report	Budget & Treasury	Operating expenditure behind set target but it has not had any negative impact on municipal operations or service delivery.	The target will be met going forward.

2022/23 FINANCIAL YEAR																							
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS		Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
					YEAR 1	YEAR 2	Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
							Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
Percentage of irregular expenditure incurred	Fin - 12				0%	0%	28%				0%	30%	The municipality is still struggling irregular expenditure.	Failure to comply with applicable laws.	Treating all irregular expenditure in terms of the law.	0%	0%	N/A	Expenditure Report	Budget & Treasury	The municipality is still struggling irregular expenditure.	The municipality has developed a turnaround plan to respond to this situation.	

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Number of days taken to pay trade creditors	Fin - 13				30 days	30 days	52 days				30 days	54 days	Not all creditors are paid within prescribed time.	Some outstanding issues have to be resolved before invoices are paid. The municipality has a responsibility to ensure	A dated stamp to be used to certify an invoice as valid to determine an exact date where the 30 day	30 days	30 days	N/A	Circular 71 Template & Calculation Evidence	Budget & Treasury	Valid invoices are paid on time but invoices with unresolved issues are delayed.	User departments will ensure that no invoices are received before work is done.
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2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

Nquthu Municipality Mid-year Budget & Performance Assessment

KEY PERFORMANCE INDICATOR		FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)		YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun		PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2027 PERFORMANCE ASSESSMENT AS AT 30/06/2027	PROPOSED INTERVENTION
Submit 2023/24 Annual Budget to the Council	Fin - 16			30-May-23												30/05/2023 (Annual Target)	N/A	Council Resolution Budget document	Budget & Treasury	Targets set for Q4.	Not necessary.
Average length of time from advertisement of a tender to the letter of award	Fin - 17	TBD		3 months	3 months	3 months				3 months	3 months				3 months	3 months	N/A	Tender Register	Budget & Treasury	All set targets achieved to date.	Not necessary.
Percentage of electricity Distribution Loses	Fin - 18			10%	10%	26%				10%	26%	Electricity distribution losses remain a challenge and the 26% may also	The electricity losses report recommendations were not all implemented.	Technical Services department will develop a plan to implement the electricity	10%	10%	N/A	Circular 71 Template & Calculation Evidence	Budget & Treasury	Electricity distribution losses remain a challenge although it has improved	Technical Services department will develop a plan to implement the electricity

Nquthu Municipality Mid-year Budget & Performance Assessment

Submission of 2021/22 AFS to AG on or before 31 August 2022	Fin - 19	(1)Date of AFS submission to AG	31 - Aug 21	No budget required	31Aug-22	31Aug-22	31-Aug 22											Not due for reporting						Not due for reporting	31 August 2022 (Annual Target)	N/A	Acknowledgement letter	Budget & Treasury	Set target achieved in Q1.	Not necessary.
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2022/23 FINANCIAL YEAR																															
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.										
						YEAR 1					YEAR 2										Jan-Mar	April-Jun	PERFORMANCE ASSESSMENT AS AT	PROPOSED INTERVENTION							
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures																
Tabling Section 72 (midyear assessment) Report to Council on or before the prescribed date	Fin - 20	(1)Date of tabling Section 72 Report to Council	22 Jan-22	No budget required	25Jan-23																				25Jan-23	25 January 2023 (Annual Target)	N/A	Council Resolution	Budget & Treasury	Targets set for Q3.	Not necessary.

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Number of S52 reports tabled to Council	Fin - 21	(1)Number of Section 52 Reports tabled to Council (accumulative)	4	No budget required	4	1	1			2	2	Section 52 reports are tabled to Council as required.	N/A	N/A	3	4	N/A	Council Resolution	Budget & Treasury	All set targets achieved to date.	Not necessary.
KPA 06: CROSS CUTTING																					
PGDP GOAL 5: ENVIRONMENTAL SUSTAINABILITY, GOAL 6: GOVERNANCE AND POLICY and GOAL 7: SPATIAL EQUITY																					

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE AS AT	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

Nquthu Municipality Mid-year Budget & Performance Assessment

Table a reviewe d SDF and UDF to Council for approval	Pl a n - 1 0	(1)Date of SDF and UDF approval by Council	23 - M a y - 22	No budg et requir ed	30Jun-23	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-23	N/A	Counci l Resolu tion	Plan ning	Target set for Q4	Not necess ary.	
Percenta ge of GIS services requeste d to within 30 days	Pl a n - 1 1	(1) Number of GIS requests finalized with 30 days / (2) Number of GIS requests received x 100 (PERCENTAGE)	100 %	R130 435,00	100 %	100 %	100 %				100 %	100 %	All requests are processed within a day in most cases.	N/A	N/A	100 %	100%	N/A	Plan ning (GIS Section)	All set targets achieved to date. Actually, most GIS requests are processed with a day.	Not necess ary.

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						YEAR 1					YEAR 2										PERFORMANCE ASSESSMENT AS AT 30 SEPTEMBER	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

KEY PERFORMANCE INDICATOR	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	PERFORMANCE ASSESSMENT AS AT 30/06/2027	PROPOSED INTERVENTION	
Percentage (%) of callouts responded to within 2 hours for structural fire incidents	(1) Number of structural fire incidents where the attendance time was less than 3 hours / (2) Total number of calls for structural fire incidents received *100	100%	100%	100%	all callouts responded to within 2 hours	N/A	N/A	100%	100%	All fire incidents responded to on prescribed time.			100%	100%	All wards	Incident Report	Community Services (Disaster Management Section)	All set targets achieved to date.	Not necessary.
										igns were stopped, so they were not conducted.								are no longer conducted.	

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Year 1					Year 2					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30 JUN 2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
		(PERCENTAGE)																				
Approval of Municipal Safety Plan by Council	C o r p - 1 9	Date of approval (DATE)	N/A	No budget required	30Jun-23	N/A	N/A	N/A	N/A	N/A	Not due for reporting					Not due for reporting	30-Jun-23	N/A	Updated Safety Plan and Evidence	Corporate	Target set for Q4	Not necessary.

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							
Number of road blocks conducted	CORP-20	(1)Number of road blocks (NUMBER) Accumulative	40	No budget required	45	10	11	11 roadblocks conducted	N/A	N/A	25	26	15 road blocks were conducted in Q2 which to a combined hla-year number of road blocks to 26, exceeding the set target by one block.	N/A	N/A	35	45	Selected wards	Road block report	Community Services (Traffic Management Section)	All set targets achieved to date.	Not necessary.

2022/23 FINANCIAL YEAR																						
KEY PERFORMANCE INDICATOR	KPI REF NO.	FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)	BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1					Quarter 2					Quarter 3	Quarter 4	WARD	PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep					Oct-Dec					Jan-Mar	April-Jun				PERFORMANCE ASSESSMENT AS AT 30/06/2023	PROPOSED INTERVENTION
						Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures							

Number of Tons diverted away from landfill site to Buyers	T e c h - 2 1	Number of tons (KILOGRAMS)	150	200	50	68.6	No report was received in Q1, however; the actual had exceeded the set target by 18.6 tons.	100	150.5	Q2 target was exceeded by 31.9 tons and a halfyear target was exceeded by 50.5 tons.	The target is not SMART since the SDBIP target is not aligned to the targets set by BBC.	150	200	N/A	Signed Automated Weighbridge Report	Planning (LED Section)	The municipality is currently doing well in diverting waste from the landfill site, however; the SDBIP targets are not aligned with the Buy Back Centre targets.	The targets are understated and need to be aligned with Buy Back Centre targets during midyear review.
2022/23 FINANCIAL YEAR																		
	KPI REF NO.		BASELINE 2021/22	BUDGET 2022/23	ANNUAL TARGETS	Quarter 1		Quarter 2		Quarter 3	Quarter 4	WARD					MID-YEAR PERFORMANCE ASSESSMENT.	
						Jul-Sep	Oct-Dec											

KEY PERFORMANCE INDICATOR		FORMULA USED TO MEASURE PERFORMANCE (UNIT OF MEASURE)		YEAR 1	Target	Actual	Comments	Reason for variance	Corrective Measures	Target	Actual	Comments	Reason for variance	Corrective Measures	Jan-Mar	April-Jun		PORTFOLIO OF EVIDENCE	RESPONSIBLE DEPARTMENT	2022 PERFORMANCE ASSESSMENT AS AT 30 SEPTEMBER	PROPOSED INTERVENTION
Number of Waste management Campaigns conducted	Techn - 22	Number of campaigns (NUMBER): accumulative	3	4	1	1				2	2	A clean up campaign in Nquthu Town was conducted on 7 December 2022 to both raise awareness among the public and street hawkers and also to clean the town.			3	4	6 & 9	Attendance register for participants	Technical Services (Waste Management Section)	Awareness campaigns are conducted regularly.	Not necessary.

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I **M.B. Jiyane**, municipal manager of Nquthu Municipality, hereby certify that the:



Mid-year budget and Performance assessment

for the month of **December** of 2022 has been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act,

Print Name **Mr Mpumelelo B. Jiyane**

Municipal manager of Nquthu Municipality (KZN 242)

Signature _____

Date **25 January 2023**
